

Public Document Pack
**COMMUNITY PLANNING PARTNERSHIP
MANAGEMENT COMMITTEE MEETING**

11 April 2007

A meeting of the **CPP MANAGEMENT COMMITTEE** will be held in the **SCOTTISH NATURAL HERITAGE OFFICES, KILMORY INDUSTRIAL ESTATE, LOCHGILPHEAD** on **WEDNESDAY, 18 APRIL 2007** at **10:30 AM**.

AGENDA

- 1. WELCOME/APOLOGIES**
- 2. MINUTES**
Minutes of Meeting of CPP Management Committee of 7 February 2007 (Pages 1 - 8)
- 3. MATTERS ARISING**
 - (a) Community Regeneration Outcome Agreement - Stocktake Feedback
Report by Muriel Cupris (Pages 9 - 10)
 - (b) Local Economic Forums - NEET Strategy (Sue Gledhill)
- 4. COMMUNITY PLANNING PARTNERSHIP MEETING HELD ON MARCH 2007 - NO ACTIONS**
- 5. CAPITAL DEVELOPMENT PARTNERSHIPS (REF: MINUTES OF 6 DECEMBER 2007)**
Report by Nick Allan (Pages 11 - 20)
- 6. THE COMMUNITY PLAN 2007 - 2012**
Draft Plan (Pages 21 - 52)
- 7. CPP BIENNIAL CONFERENCE - 15 JUNE 2007: UPDATE**(Pages 53 - 54)
- 8. WORKING IN HEALTH IN ARGYLL AND BUTE**
Report by Argyll and Bute CHP (Pages 55 - 58)
- 9. DEVELOPING AN HR STRATEGY**
Statement by Chief Executive (Pages 59 - 72)
- 10. SPENDING REVIEW PRIORITIES 2007 - INPUT FROM COMMUNITY PLANNING PARTNERSHIPS**
 - (a) Letter from Scottish Executive dated 12 March 2007 (Pages 73 - 78)
 - (b) Suggested Response (Pages 79 - 82)

11. REPORT ON SCVO FACILITATED DAY WITH CVS NETWORK

Report by Community Planning Manager (Pages 83 - 84)

12. COMMUNITY PLANNING ISSUES

(a) Update on CPP Priorities

- (i) Health and Wellbeing Group (Elaine Garman)
- (ii) Argyll and the Islands Economic Forum (Alan Milstead/Sue Gledhill)
- (iii) Dunbartonshire Economic Forum (Aileen Edwards)
- (iv) Strategic Housing and Communities Forum (Malcolm MacFadyen)
(Pages 85 - 88)

(b) Bute and Cowal Local Community Planning Partnership

(c) Initiative at the Edge

- (i) Isle of Jura
- (ii) Isle of Coll
- (iii) Outcomes of National Steering Group Meeting (Pages 89 - 92)

13. AOCB

14. DATE OF NEXT MEETING: WEDNESDAY 13 JUNE 2007 - DISCUSS VENUE

MINUTES of MEETING of CPP MANAGEMENT COMMITTEE held in the NHS BOARD ROOM, AROS, HOSPITAL ROAD, LOCHGILPHEAD on Wednesday, 7th February 2007

Present: Andrew Campbell, Scottish Natural Heritage (Chair)
 Eileen Wilson, Community Planning Manager
 Bill Dundas, SEERAD
 Brian Barker, Argyll and Bute Council
 Elaine Garman, NHS Highland
 Geoff Calvert, Strathclyde Fire and Rescue
 Gordon Anderson, Strathclyde Police
 Jane Fowler, Argyll and Bute Council
 Julian Hankinson, Association of Argyll and Bute Community Councils
 Malcolm MacFadyen, Argyll and Bute Council
 Peter Minshall, Argyll CVS
 Raymond Park, Strathclyde Police
 Sue Gledhill, HIE Argyll and the Islands

In Attendance: Pat Logan, Argyll and Bute Volunteer Centre
 Nicola Debnam, Argyll and Bute Council
 Martin Turnbull, Argyll and Bute Council

Apologies: Muriel Kupris, Argyll and Bute Council
 David Dowie, Communities Scotland
 Kevin O'Hare, Scottish Water
 Alan Milstead, HIE Argyll and the Islands
 James McLellan, Argyll and Bute Council
 Blair Fletcher, Argyll and Bute Council
 Aileen Edwards, Scottish Enterprise

1. WELCOME AND INTRODUCTIONS

Andrew Campbell welcomed everyone to the meeting.

2. MINUTES OF PREVIOUS MANAGEMENT COMMITTEE MEETING

The Minutes of the meeting of 6th December 2006 were accepted as an accurate record.

3. MATTERS ARISING

(a) Community Regeneration Outcome Agreement - Stocktake Feedback

Reference minutes of last meeting, item 7, it was agreed that Muriel Kupris be asked to inform the Management Committee of the response regarding additional funding.

Action note: Muriel Kupris to report back to next meeting on 18th April

(b) Engaging Children and Young People in Community Planning

Reference minutes of last meeting, item 9, in regard to information on the website,

Eileen Wilson advised that this would be discussed at the Community Planning Network meeting to be held on 8th February and it would be suggested that this topic tie in to Community Safety Forum/Young Scot seminar.

Action note: Eileen Wilson to report to Management Committee, 18th April 2007

(c) Big Lottery Fund 'Hub'

Reference minutes of the last meeting, item 10, Eileen Wilson updated the meeting on progress. She had met with the Council's Corporate Funding Officer who was progressing invitations to the local partnership 'hub' as well as arrangements for the panel to meet on the afternoons of each Management Committee meeting. The panel would be briefed prior to the next meeting on 18th April.

Action note: Eileen Wilson/Arlene Cullum

(d) Community Planning Issues – Health and Wellbeing Group update

Reference minutes of last meeting, item 12(a), Eileen Wilson advised that she and Fiona Ritchie were endeavouring to arrange a suitable date for both of them to meet prior to the next Management Committee meeting, to which Fiona would be invited.

Action note: Eileen Wilson

(e) Local Economic Forums

Reference discussion at the last meeting, item 12(c), when it was agreed there would be a report back regarding Construction, one of the key sectors for growth, Sue Gledhill advised after consultation with the industry locally a number of areas for attention had been identified and action was being taken to address them. The Construction College at Kilmory was due to open later in 2007 and provide much needed local training opportunities helping to retain young people in the area. A Construction Industry advisor had also been secured to focus on the Argyll area full time rather than covering as part of a wider area.

After discussion on the synergy and the possible involvement of young people, e.g. under the Not in Education or Employment Training (NEET) strategy, it was agreed that Sue would report back on progress made.

Lucinda Gray, Head of the Developing Skills Team at HIE Argyll and the Islands, would be happy to provide further details on the local initiatives within construction to any interested partners. Her contact details are:-[Tel: 01546 605408](tel:01546605408), e mail: lucinda.gray@hient.co.uk

Action note: Sue Gledhill to report to meeting on 18th April on progress, providing a presentation on the involvement of NEET

(f) Initiative at the Edge – Broadband issues

Reference discussion at the last meeting, item 12(e), when Alan Milstead undertook to look at the problems which the islands were experiencing with Broadband, Sue Gledhill advised that Alan had received reports of various problems experienced in the Highland area. Having looked into the matter, Sue advised that problems would be dealt with on an individual basis by supplying BT with name, address, telephone

number and an explanation of the problem. In order that problems in other rural areas within Argyll and Bute could be brought to the attention of BT it was agreed that Community Councils would obtain details of individual cases for Community Councils to forward to BT.

Action notes: Julian Hankinson to advise Community Councils in Argyll and Bute; and Sue Gledhill to feedback to latE

4. THE COMMUNITY PLAN 2007 – 2012

(a) Partnership Day held on 23rd January 2007

Eileen Wilson provided feedback from the Community Planning Partnership Day held on 23rd January which produced a good, positive evaluation. Eileen presented the first draft of the Community Plan, drawn up as a result of the Partnership Day, and went through the vision, key facts, themes and priorities, outlining the essential elements required for measuring progress and performance.

It was agreed that examples of good practice should be illustrated in the Plan and Eileen would contact those who attended the Partnership Day in January and feedback regarding recognition and promotion of what they are doing.

Eileen requested that partners submit photographs of people and evidence of partnership working for inclusion in the Community Plan document.

The meeting discussed how various groups, such as Community Safety Forum and Health and Wellbeing group involve young people in the community and the Police and Fire groups were also to be encouraged to involve youths in local CPP groups.

Action note: Eileen Wilson to progress and All partners for photographs

(b) Biennial Conference – 15th June 2007

Eileen Wilson spoke to the meeting regarding preparations for the CPP Biennial Conference to be held in June and advised she would visit the Pavilion, Rothesay in early course to look at the facilities available and at the logistics for ferry travel. The topics for the day would centre round the leading rural area vision and arrangements would now be made to invite a keynote speaker and look at the format for the day.

Action note: Eileen Wilson

5. LOCAL TRANSPORT STRATEGY 2007 – 2010

Nicola Debnam discussed the report and executive summary consultative draft on the development of a local transportation strategy for Argyll and Bute, copies having previously been circulated. It was noted that roadshow events were being held throughout January and February at Mull, Oban, Helensburgh, Bute, Campbeltown, Dunoon, Lochgilphead and Islay where a wide range of stakeholders would be consulted on the new strategy. Nicola reported that comments so far were very positive. The consultative draft would proceed to the Council's Area Committees, Strategic Policy Committee, the full Council and to Community Planning Partnership at their next meeting on 2nd March.

For details log on to the Local Transport Strategy box on the Council website Home Page at www.argyll-bute.gov.uk

6. ARGYLL AND BUTE YOUTH STRATEGY

Martin Turnbull provided a presentation on the Argyll and Bute Youth Strategy and gave the definition of the Argyll and Bute Youth Work Plan. Three defining features of youth work are - youth choose to participate; work must build from where young people are; and youth work recognises the young person and the youth worker as partners in the learning process. The age group for youths is 11 to 25 year olds, with particular emphasis on the 11 to 18 year olds. There had been a good rate of response on a consultation exercise. Availability of jobs, affordable housing, sports facilities, entertainment facilities and things for young people to do generally all rated poorly. There was better feedback on an individual basis regarding young people's local areas, e.g. a nice place to live, is usually safe, has a great environment and great people. Services received were rated highly and young people believed they gain significant wider benefits from taking part in youth work activities.

Martin answered various questions and advised on locally based activities. It was felt that young people should be encouraged in volunteering work. The meeting also discussed links which could be made between the Youth Forum and the Partnership and agreed that the Partnership attend local events. Further questions would be put to young people and a report back to the Partnership.

A full version of the Youth Link statement on youth work can be found on the Youth Link website: www.youthlink.co.uk

Action note: Martin Turnbull to report back to Management Committee

7. DTI CONSULTATION ON POST OFFICE NETWORK

There had previously been circulated DTI consultation document on The Post Office Network and subsequent report which Brian Barker had prepared for submission to Argyll and Bute Council and which was provided as background to the consultation.

Following discussion it was agreed that the matter would come back to a future meeting once a definitive list of post offices facing closure was made available.

Action note: Brian Barker to report back to Management Committee

8. COMMUNITY PLANNING ISSUES

(a) Update on CPP priorities

(i) Health and Wellbeing Group

Elaine Garman updated the management committee on the activities of the Health and Wellbeing Group, copy report having previously been circulated.

It was noted that a sub group had now been set up to initiate the process of reviewing the Health and Wellbeing Group and details will be fed back to the Management Committee.

(ii) Argyll and the Islands Economic Forum

Sue Gledhill provided an update on the activities of the Argyll and the Islands Local Economic Forum in Alan Milstead's absence as he was attending today's meeting of the Local Economic Forum.

Recent economic activity by the LEC between September and November included 10 out of 21 new business starts on the islands, £2.5 million had been granted to the marine laboratory at Dunstaffnage to fund expansion, and 34 other projects had been approved. Andrew Thin, new Chair of SNH, had outlined priorities for SNH, such as, a new corporate strategy which puts Scottish people at the heart of SNH activity with links to Council and Enterprise, looking at what planning activities are the most effective, that there is potential to release much greater value from 50 reserves managed by SNH, and recognising that Argyll network was working well and is effective in local partnerships.

Sue advised that the December LEC meeting received a presentation on Growing our Own/Working on Health in Argyll and Bute (GOO/WHAB), an initiative focusing on employment issues in health, designed to keep students working locally. Argyll College was picking up again.

Sue confirmed the successful launch of Highland Year 2007, a year dedicated to the celebration of highland culture, supported by three funding partners, the Scottish Executive, Highlands and Islands Enterprise and Highland Council. Over 30 national agencies support the delivery of Highland 2007, with additional support from many partners, sponsors and suppliers. There are 20 events planned for Argyll and Bute.

(iii) Dunbartonshire Economic Forum

There was no update from Dunbartonshire Economic Forum.

(iv) Strategic Housing and Communities Forum

The meeting noted the activities of the reconstituted Argyll and Bute Strategic Housing and Communities Forum, minutes of meeting held on 8th December 2006 having previously been circulated.

Malcolm MacFadyen spoke to the meeting about the Forum's developing work plans that it had picked up from the last two groups and in the future there would be more explicit statements/emphasis on Equal Opportunities and specific Planning issues (sustainable design, affordable housing) as key objectives.

The Management Committee's decision regarding reconstitution of the Forum had been positively received.

(b) Bute and Cowal Local Community Planning Pilot

There was submitted and noted report by Shirley MacLeod, Bute and Cowal Local Community Planning Pilot Co-ordinator, copies having previously been circulated.

Eileen Wilson reported on the successful seminar held in Strachur on 1st December 2006. A follow up meeting from the event had been held and themes agreed - Anti Social Behaviour, Health and Wellbeing, Local Economic Forums, Housing and Communities and Culture and Environment - should be progressed by existing groups where possible, with the critical factor for the pilot being to ensure that the identified issues are acted upon and progressed. A small management group for the pilot would meet to ensure an overview of progress.

It is planned to hold a local event again later in the year, to continue networking and communication. It was proposed to repeat the seminar on an annual basis and this process may be considered for other localities in the Argyll and Bute area.

(c) Initiative at the Edge

The updates from the islands of Jura and Coll, copies having previously been circulated, were noted.

Andrew Campbell confirmed that Fiona Carswell was the recently appointed Local Development Officer on Coll and that projects are progressing. Most projects on Jura are doing quite well although the fast passenger ferry may not go ahead this year until funding is secured for the infrastructure.

9. ANY OTHER COMPETENT BUSINESS

(a) Sustainable Design Guide (Construction)

Jane Fowler produced copies of the Council's Sustainable Design Guidance leaflet for information. The aim of the guidance is to ensure that any proposed development is appropriate for its context and is sustainable into the future, that it does not simply meet the applicants' immediate needs.

Further information and copies of the guidance can be obtained by contacting the Council's Development Projects Unit, Email: catherine.mcnally@argyll-bute.gov.uk or by viewing the Council's website at www.argyll-bute.gov.uk

(b) Community Planning and Community Safety Partnership Working - Scottish Fire Service College – Fire Service Course

Geoff Calvert advised that a 5-day course on Community Planning and Community Safety Partnership Working would be held at the Scottish Fire Service College, Gullane, from 26th March 2007 to 30th March 2007.

Action note: Eileen Wilson to email details to CPP Management Committee

For further details log on to www.scottish-fireservicecollege.org

(c) Digital Switch Over

Eileen Wilson informed the meeting of an invitation from Dave Rushton, Institute of Local Television and Department of Geography and Sociology, University of Strathclyde to attend a forum to be held on 14th February on Scotland's Public Service Spectrum. This forum would provide an opportunity to discuss Scotland's

future spectrum requirements for public service broadcasting and wireless broadband, to assist an informed response to Ofcom's consultation on Digital Dividend access and regulation before the consultation closes on 20th March.

For further details Email to: local.tv@virgin.net

10. DATE OF NEXT MEETING

The next meeting will be held on Wednesday, 18th April 2007 at 10.30 am in the SNH Offices, Kilmory Industrial Estate, Lochgilphead.

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Report to CPP Management Committee - 18th April 2007**Regeneration Outcome Agreement – Community Regeneration Funding**

There will be no additional allocation of CRF funds in response to the additional data zone identified in central Oban. All of the existing allocation has planned expenditure based on the baseline information and identified needs contained within the Regeneration Outcome Agreement.

That notwithstanding the Community Regeneration staff team are endeavouring, within existing resources, to undertake a needs analysis of the new data zone area and to include this area wherever possible in service activities to address the deprivation issues highlighted by the SIMD.

The CRF funding is due to end in March 2008 and as of yet there has been no firm indication if this will continue or at what funding level. The actual allocation for 2007/08 is £640,000, which through maximising the carry forward from the Better Neighbourhoods Services Fund, has been increased to £984,000.

It is unlikely based on current feedback from Communities Scotland and the Scottish Executive that any potential continuation of this funding will equal the current actual allocation level. It is therefore expected that we will experience a minimum reduction in funding of £344,000 post March 2008.

This has major implications for services and staff currently engaged in delivery of the ROA and we have highlighted to Communities Scotland the potential costs of redundancies and asked for clarification to who will fund those costs. If the liability lies with the CPP then a portion of the 2007/08 funding will require to be set aside to cover those costs. We will of course make every effort to avoid reaching a situation where staff are required to be made redundant.

Community Learning and Regeneration are organising a conference on 28th & 29th March fully funded by external partners, with the following objectives:-

- Consider role of Community Learning and Development in delivering Regeneration targets
- Share examples of good practice – especially in relation to sustainability
- Examine experiences of rural deprivation from other areas in Scotland
- Gain partnership commitments
- Relate Regeneration issues to new Community Plan
- Agree new strategy to tackle deprivation and regeneration across Argyll and Bute

Muriel Kupris
Community Resources Manager

23rd March 2007

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ARGYLL & BUTE COUNCIL**COMMUNITY PLANNING
MANAGEMENT
COMMITTEE****DEVELOPMENT SERVICES****18th APRIL 2007**

**STRATEGIC ASSET PLANNING – DEVELOPING A COMMUNITY
PLANNING APPROACH**

1. SUMMARY

1.1 Following a presentation to the Community Planning Management Committee on 6 December 2006, Nick Allan, the Council's Corporate Asset Manager was requested to undertake the following tasks on behalf of the Partnership and to report back on progress made. These tasks were :-

- To investigate the establishment of a group within the CPP capable of dealing with strategic asset management issues and developing joint planning arrangements to reflect Scottish Executive initiatives.
- To identify key individuals from within the CPP and CHP networks to form the core of this group.
- To examine other examples of joint asset management planning within the public sector in Scotland.

The report provides an update on progress to date.

2. RECOMMENDATION

2.1 That the Management Committee notes the importance and appropriateness of adopting a joint strategic approach to asset management planning within the Partnership.

2.2 That the Management Committee agrees to the establishment of the Argyll and Bute Public Sector Asset Development Group, under the initial direction of George Harper, the Council's Director of Development.

- 2.3 That this Group be tasked with setting out its draft terms of reference and operating proposals and submit these to a future meeting of the Management Committee for approval.

3. DETAIL

- 3.1 At its meeting held on 6th December 2006 the Management Committee was asked to note that there were several very strong messages within the efficient government agenda being sent to all public bodies by the Scottish Executive each with an underlying theme around the need to develop more strategic asset management and joint planning arrangements.
- 3.2 The SEERAD “On the Ground” Initiative and the emerging “Hub Initiative” are just two well documented examples of Scottish Executive proposals that require joint planning and collaboration within the public sector. The “Hub Initiative” in particular would also seek to place considerable responsibilities for joint asset planning on the Scottish Community Planning framework, all be it at a wider regional level.
- 3.3 It is understood that the division within the Scottish Executive with responsibility for promoting the efficient government and shared services agenda will launch a major study after the May elections to examine the role of strategic asset management and joint planning to support the delivery of this agenda. It is anticipated that this study will place stringent requirements on public services to increasingly demonstrate more effective joint planning arrangements.
- 3.4 Between January and March 2007 a series of meetings were organised by the Councils’ Corporate Asset Manager to meet managers and practitioners dealing with property asset development in member organisations to inform them of developments in asset planning at a national level and establish broad support for the benefits through joint asset planning across the CPP and CHP networks. In addition these meetings provided an opportunity to identify potential key participants from member organisations who might form the initial members a Public Sector Asset Development Group created within the Partnership. The participants in these discussions are listed in **Appendix 1** to this report.
- 3.5 Representatives from other organisations within the Partnership wishing to participate in the initiative but not covered under this series of initial meetings may join the Asset Development Group once it has been established.
- 3.6 Within Argyll and Bute some examples of localised joint working within the property field already exist, such as the SEERAD “family”, and it is not intended that the Public Sector Asset Development Group interfere

with the actions of these existing networks. Rather, it is envisaged that by providing an operating framework within the Community Planning Partnership with its wide strategic context, greater sharing of information will be promoted creating added opportunities for delivering wider community benefits.

- 3.7 It is proposed that initially the Public Sector Asset Development Group be set up under the leadership of the Council's Director of Development, supported by his Corporate Asset Manager. The initial tasks will be to prepare an Initial Project Brief for the Group for its first year of operation, to define the approach to be taken to achieve this Brief, to identify the risks and challenges, to specify the roles, responsibilities and action requirements for each member of the Group, and to seek authorisation for the Brief from the Management Committee. The Group will report to the Management Committee with the Initial Brief and subsequently at the end of its first year of operation on its success in meeting the defined outputs thus defined. It is envisaged that arrangements for ongoing Leadership of the Group should be reviewed at the completion of this first year.

4 Examples of Current Joint Asset Planning Initiatives

- 4.1 The Council's Corporate Asset Manager is investigating examples of best practice elsewhere in Scotland to inform the effective development of assets by Community Planning Partners. He is a member of the Asset Based Information Delivery Group (ABIDG) set up by the Scottish Executive to develop a toolkit to assist the Public Sector in the gathering and sharing property information to support the process of strategic joint asset management planning. His continued work with the ABIDG has identified centres of positive action, and will be of assistance to the Partnership's Public Sector Asset Development Group as it sets out its work plan for the next 12 months, and beyond.

- 4.2 So far this year two examples of joint asset management planning within the Public Sector in Scotland, have been investigated. These are:-

- The Dumfries and Galloway model
- The Grampian model

In Dumfries and Galloway the Local Authority and Health Board have developed a shared property information system that has led to more meaningful and constructive discussions on joint planning, but development is at an early state and tangible outcomes have yet to be achieved.

In Grampian, the work of the North East Scotland Public Sector Property Group has been examined. It is a more established and complex model than that in Dumfries and Galloway, involving nine principal partners across three local authority areas.

A summary of his initial findings are detailed in **Appendix 2** and it is intended that both these models be looked at in more detail within the Asset Development Group work streams as one of its initial tasks.

- 4.3 It is important that the Asset Development Group takes cognisance of current and programmed property initiatives by Partners, such as the development of an office rationalisation programme by the Council, as it moves forward with its asset development work.

5. IMPLICATIONS

| | |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| POLICY | Draft Community Plan 2007-12, Argyll and Bute Council's Asset Management Strategy. |
| FINANCIAL | None |
| PERSONNEL | Members will be asked to commit resources to the Asset Development Group and report back to their own organisations on implications and opportunities for their individual public services |
| EQUAL OPPORTUNITIES | None |
| LEGAL | None |

For further information please contact Nick Allan, the Council's Corporate Asset Manager on 01436 658950

Dave Duthie
Head of Transportation and Infrastructure
Kilmory, Lochgilphead
30 March 2007

Tel: 01546 604689

APPENDIX 1**Discussion network**

| | |
|-------------------|--------------------------------------------------------------|
| Bill Brackenridge | Chair, Argyll and Bute CHP |
| Fiona Ritchie | General Manager, Argyll and Bute CHP |
| Sue Gledhill | Highlands and Islands Enterprise (Argyll and the Islands) |
| David Blair | Head of Capital, NHS Highland |
| Andrew Campbell | Area Manager, SNH |
| Douglas Anderson | Property Services Manager, Strathclyde Police |
| Murdina Macdonald | Highlands and Islands Enterprise (Argyll and the Islands) |
| Nick Purdy | District Manager, Forestry Commission Scotland |
| Peter Watson | Area Manager, SEPA |
| Bill Dundas | SEERAD |
| John Allan | Dunbartonshire Economic Forum – Construction Alliance |
| Stephen Wilson | Project Manager, NHS Highland |
| David Ross | Service Planning Manager, NHS Highland |

APPENDIX 2

OVERVIEW OF THE NORTH EAST SCOTLAND PUBLIC SECTOR PROPERTY GROUP

**BY NICK ALLAN
CORPORATE ASSET MANAGER
MARCH 2007**

Introduction

The North East Scotland Public Sector Property Group was formed in November 2001. Membership of the group consists of:

- Aberdeen City Council
- Aberdeenshire Council
- Grampian Fire and Rescue Service
- Grampian Police
- NHS Grampian
- Scottish Ambulance Service
- The Moray Council
- The Robert Gordon University
- The University of Aberdeen.

The purpose of the North East Scotland Public Sector Property Group (NESPPG) is to support the delivery of service strategies, support the achievement of Joint Futures and to serve as a link between local and national public sector agencies to achieve joint working within the property remit. The aim is to deliver a capital base providing value for money and to encourage innovation and ultimately free capital/revenue resources from property to better support the delivery of the service strategy.

The key objectives of the group are to form a common database of owned/leased property and land which is available and accessible to all members of the group. This will allow them to integrate all property strategies in order to form a joint (high level) property strategy and establish cross sector costs, and set benchmarks for property and management costs in order to establish models of best practice. Other key objectives include joint consideration of property development and regeneration, sharing knowledge and enterprise, creating awareness of the impact which local plans have on capital assets and to develop agreed space standards of the organisations that wish to co-locate.

Challenges

In meeting their aims and objectives the NESJPG have come across many challenges of which they have worked hard to overcome, these include:

- Encouraging people to speak openly about work which they are doing/planning with the knowledge that the information shared will be kept confidential. It took many months to reach a point where participants were comfortable to sharing restricted information with colleagues from other sectors.

This was overcome by the adoption of Chatham House Rules that governs the confidentiality of the source of information received at a meeting. Confidence was also gained by practical delivery.

- There was particular concern with how meetings were minuted.

This was overcome by an agreement from all members of the group on how the minutes were formatted and documented.

- Differences in personalities and procedures.
- Having the right representatives from each organisation on each topic, resulting in continuous changes in personnel.

Representatives now introduce themselves at each meeting giving details of their roles and responsibilities within their own organisation as well as their knowledge and experience.

- There were concerns of complications which might arise regarding “how exactly different organisations share facilities?” Practical difficulties included spatial needs, physical organisational needs (e.g. their own front door) and local standards;
- Varying levels of knowledge and experience created difficulties, as some organisations were further advanced in their understanding and use of GIS and property management systems than others. This made it difficult for organisations to share information; there were similar problems with the use of UPRN’s and the Gazetteer;
- Restrictions of internal financial orders within local authorities that might prevent an agreement to sell properties to another organisation in the NESJPG, as it could be established on an individual basis that property was not being sold at its full market value;

- Differences in organisations needs and priorities. For example, local authorities have a concern in some circumstances of what the market value of a building might be whereas this may be of less of a concern to other organisations;
- It has to be accepted that not all departments/service functions are able to integrate with one another and specific needs and operational synergies need to be taken into account.
- There is still uncertainty within the NESPJPG on how to tackle larger scale projects; however the group is working towards this.
- Problems have been experienced due to the natural turnover of group members resulting from changes of job and retirement.

Delivered Projects

Projects, which have now been delivered from the group, include:

Torry Neighbourhood Centre, Aberdeen – Co-location of three separate General Practitioner Practices, a range of NHS services, Social Services and the Police. The property includes an integrated reception and facilities infrastructure, which contributes to the success of multi-user buildings;

Garthdee Community Medical Centre – The site was originally owned by Aberdeen City Council but is now hosted by Robert Gordon University as a Third Party Developer. The NHS leased premises co-locates a General Practitioner Practice and a range of NHS services;

Skene Healthcare Centre, Westhill, Aberdeenshire – Hosted by a Third party Developer and funded by the NHS this leased premises is situated in a commercial setting adjoining office and shopping developments on the edge of an expanding township. The property includes an integrated reception and facilities infrastructure, which contributes to the success of multi-user buildings;

Old Aberdeen Medical Practice, Aberdeen – Hosted by the University of Aberdeen as a Third Party Developer, the NHS has leased premises to co-locate a General Practitioner Practice and a range of NHS services;

Memorandum of Understanding – between Emergency Service Partners with the presumption to look at opportunities at co-locating within communities;

Shared Development, Alford – Combined Scottish Ambulance Service and Police Station at Alford;

Land Potential – Aberdeen Council owns land that could potentially facilitate new integrated dental facilities in Banff and Fraserburgh and community medical centres in Oldmeldrum, Fyvie, Kemnay and Ellon;

Police Relocation – Grampian Police have relocated to Dyce Primary School;

A Central Purchasing Unit – This Unit is now serving Aberdeen City and Aberdeenshire Councils;

Police and Scottish Ambulance Service – Are now sharing Facilities at kincorth, Ballater, Tomintoul and Banchory;

Aberdeenshire Council - Has leased an office in Kintore to Grampian Police allowing them to dispose of their former Police Station.

Aberdeenshire Council and Grampian Police - Have resolved the need for new facilities at Portlethen.

Accommodation Inch - Aberdeenshire Council has leased accommodation to Grampian Police at Inch to provide a “new” Police Station.

Attributes

There have been a great number of procedures and initiatives that the NESJPSG have put in place which resulted in the success of the small projects, these were:

- Regular meetings, usually every 6-8 weeks;
- A representative from NHS Grampian chairs the meeting, which allowed things to move along, and further meetings were arranged as a result of this;
- When the Outline Business Case is being developed for new build projects, the specification is then sent out to each individual member of the group in order that they are aware of the new development or to see if they are interested in taking part;
- Effective networking and communication, lines of communication are now in place that did not previously exist. This now allows members to contact one another on a specific issue without having to wait for the next meeting;
- Administration is shared between the group and there is a basic structure which has been put in place;
- Simplifying leasing and service level agreements, avoiding solicitors;
- The delivery of small projects to start with – *“Not trying too much too soon”*.

Disappointments

The NESJPG also tried putting in practice a very small number of processes, which were not successful, these were:

- The formation of a rating sub-group which failed due to conflicting priorities of group members on issues such as residential rates.
- Involvement of the universities proved unsuccessful due to their own particular interests.

Nick Allan
Corporate Asset Manager
Argyll and Bute Council
March 2007



Argyll and Bute Community Plan 2007 -2012

DRAFT OUTLINE

...working with communities to improve the quality of life for all in Argyll and Bute

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By *****, leader of Argyll and Bute Council and Chair of CPP

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You can get this document on tape, in Braille, large print and various computer formats by contacting the address below.

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Foreword

e.g.

This is the second Community Plan for Argyll and Bute. Since the last Community Plan we have made considerable progress in partnership working in Argyll and Bute.....etc, etc

.....to be written by the new Leader of Argyll and Bute Council and Chair of the CPP

Introduction

What is Community Planning?

*Community planning is the **process** through which public sector organisations work together and with local communities, the business and voluntary sectors, to identify and solve local problems, improve services and share resources.....The Local Government Scotland Act 2003 provides the statutory basis for community planning. It requires local authorities to initiate and facilitate community planning, and NHS boards, the enterprise companies, the police and the fire and rescue service to participate.*

(Community Planning – An Initial Review, June 06)

Community Planning is about working together to deliver better services in our communities. Public sector, private sector, community and voluntary organisations all working together to improve services for the people of Argyll and Bute.

The Argyll and Bute Community Planning Partnership currently comprises of 27 partners

| | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|-----------------------------------|--------------------------------------|
| Argyll and Bute Association of Community Councils | Argyll and Bute Council | Argyll and Bute Volunteer Centre | Argyll Community Housing Association |
| Argyll CVS | Bute Community Links | Caledonian MacBrayne | Careers Scotland |
| Communities Scotland | Crofters Commission | Dunbritton Housing Association | Forestry Commission Scotland |
| Fyne Homes | HIE Argyll and the Islands | Islay and Jura CVS | Jobcentre Plus |
| Loch Lomond and the Trossachs National Park | Ministry of Defence | NHS Highland | Scottish Enterprise Dunbartonshire |
| Scottish Environmental Protection Area | Scottish Natural Heritage | Scottish Water | Strathclyde Fire and Rescue |
| Strathclyde Police | Visit Scotland | West Highland Housing Association | |
| Vision Statement | | | |
| "we will work in partnership with communities to realise their full potential across Argyll and Bute, in a way that enhances the quality of life, creates prosperity and empowers communities, while protecting and improving the area's outstanding natural environment" | | | |

These organisations work together to plan and deliver improvements for local communities. The roles and remits of the CPP are illustrated on the diagram on page * showing that as well as the groupings within the CPP there are a number of other partnerships linking in to the CPP.

Organisations and residents work together every day to improve life for all in Argyll and Bute and this joint working is as much about Community Planning as the activities of the CPP.

The role of the Community Planning Partnership is to:

- drive forward by setting a strategic direction for Argyll and Bute
- add value by working in partnership.

This is achieved by:

- Sharing good practice and learning from each other
- Communicating more effectively
- Helping and supporting each other
- Sharing resources and information
- Planning jointly

Partnerships in Argyll and Bute

There is a strong culture of partnership working in Argyll and Bute. Appendix 1 (page **) lists the partnerships currently working together to plan, develop, promote and deliver services across Argyll and Bute.

Regeneration

The Argyll and Bute Community Planning Partnership is committed to tackling disadvantage wherever it occurs.

Additional resources from the Scottish Executive have funded activities aimed at creating a sustainable transformation of communities in Argyll and Bute identified as being in need of regeneration. The Regeneration Outcome Agreement (ROA) details the main partners and the nature of the investment aimed at attracting investment, creating new jobs, developing leisure and social activities and building community capacity in these communities. (insert link to ROA doc.) Currently these are related to identified concentrations of deprivation in the main towns of Argyll and Bute as identified in the Scottish Index of Multiple Deprivation (insert link to SIMD). Work is being developed by the partnership to identify more appropriate measures to ensure resources can be targeted to support regeneration activities which meet the needs of families and individuals facing exclusion across the geography of Argyll and Bute.

Through partnership working the causes and effects of disadvantage are addressed and vulnerable communities and individuals are supported.

Health Improvement

Improving health and reducing inequalities in health is a core feature of the Community Planning Partnership. The Health and Wellbeing Partnership is the focus for the Joint Health Improvement Plan (JHIP) in Argyll and Bute. The Health Improvement Fund (HIF) supports the implementation of the JHIP in the form of small grant monies allocated by the Health and Wellbeing Partnership. Local Public Health Networks aim to ensure that the JHIP is implemented to meet the needs of their communities, and to complement the work of the Regeneration Outcome Agreement.

Community Engagement

Through the partnership we are able to engage with individuals, communities and organisations to identify needs and priorities. The CPP fully endorses the **National Standards for Community Engagement** and supports partners' engagement and consultations. Through working together Community planning partners are able to consult more effectively with communities to develop community focussed service delivery.

Citizens' Panel

The Argyll and Bute Citizens' Panel was established in ****. There are **** Argyll and Bute residents on the panel who agree to complete and return the surveys that are sent to them four times a year. By getting the opinions of Argyll and Bute residents on services and issues, the community planning partners are better informed to provide services that meet the needs of the population.

Future Generations - Sustainability

The ability of future generations to meet their own needs is of paramount importance for the CPP and throughout all decision making processes **sustainable development** remains a core value. (awaiting further detail on Sustainability assessment toolkit)

Equality

In Argyll and Bute all CCP partners are committed to ensuring equality of opportunity as employers and as service providers. We are committed to enhancing relations among different groups and eradicating discrimination. Through the application of the Equality Impact Assessment toolkit we will ensure that all services are developed and provided in a non-discriminatory manner. This will also ensure that all people in Argyll and Bute have access to services according to their need. (Insert Link to Toolkit)

Value for Money – Following the public pound

Since the first Community Plan was produced much has been done to ensure effective partnership working. Partners have recognised the importance of working together to deliver better, more efficient and co-ordinated services.

Examples of Partnership working

Drivesafe Initiative - On 13th April 2004, 'DRIVESafe in Argyll and Bute' was launched in Lochgilphead. Twenty four organisations signed up to the initiative and in so doing each agreed to:

- Provide a named contact within the organisation that will monitor employee crash data
- Arrange the distribution of Road Safety materials which will be provided free of charge
- Encourage all employees to be more aware of Road Safety measures by promoting and publicising a series of themed campaigns

Since the launch of the campaign publicity material incorporating the DRIVESafe logo has been distributed to Charter organisations and is now regularly seen on vehicles across Argyll and Bute. Road safety information in relation to safe driving practices and safe driving at work has been distributed, and monitoring of employee crash data is being undertaken, with individual organisations implementing measures to address issues which these processes raise. In some instances these measures include re-training of drivers.



Initiative at the Edge - The overall aim of the Initiative at the Edge /Iomairt Aig an Oir is "to encourage and support a



community-led, multi-agency approach to achieving a sustainable future for selected areas designated as the most economically and socially fragile of the Highlands and Islands". The partners are HIE, 5 Local Authorities, Communities Scotland and the Crofters Commission. The detailed objectives include: -boosting the confidence and self-belief of the people in the communities; -developing enduring structures/processes to enable communities' requirements to be better identified and communicated to public bodies; -stimulating agencies and local authorities to work more closely with each other and with the communities, and to review and enhance their own operations in the latE areas; -enabling a "catch-up" in terms of community and business infrastructure and services; - influencing policies towards the more peripheral areas in both the public and private sectors.

In pursuing these objectives, the Initiative has pioneered and refined a community-led partnership approach to area regeneration that harnesses the knowledge and energy of local people, and brings this together with a public sector working in close partnership and focused on the needs of the area concerned. The essential elements of this "latE approach" can be summarised as follows:

- The Executive, its agencies, and Local Authorities, working in close partnership and focusing their discretionary and mainstream resources on the regeneration/ repopulation of succinct geographical communities;
- The establishment and development of sustainable and democratically accountable community development groups, supported during the period of latE designation through the provision of a local development officer, advice, training and networking opportunities;

-Community development groups setting their areas' development agenda through wide community consultation, the subsequent creation of local area development plans, and then working closely with the public sector for their delivery;
 -A devolved seedcorn fund for preliminary research and investigatory works, managed/disbursed at community level.

Construction Training Centre - The formation of the Construction Excellence Partnership in Argyll was in response to both the Community Planning Partnership's desire to see the area take advantage of the opportunities from the investment coming into the construction sector, and also in recognition of the Egan Report. The partnership includes HIE Argyll & the Islands, Fyne Homes, West Highland Housing Association, ACHA, Argyll & Bute Council, Maitland Consulting, and CITB Construction Skills. For the first three years a funded post provided the focus for communication and engagement with the business community and public sector clients. The most significant project to come from the partnership has been a funding package of approx £1m to build a local Construction Training centre in Lochgilphead which will open in August 2007.



3 Islands Partnership - Life can be difficult at the best of times but for the Islands of Islay, Jura and Colonsay geography makes contact with the mother council Argyll and Bute even more difficult. Now with the opening of the 3 Island partnership things have just got much better. The partners are AIE and Argyll and Bute council with some input from the health board. The 3 Islands Partnership Servicepoints have enabled islanders to access local, national and international services without the need for extensive and costly travel. The use of video conferencing technology to overcome the disadvantages of remoteness has been welcomed by all three island communities. Servicepoints are also being used to access library catalogues whilst Farmers enjoy using these links to places like Brussels. The innovative use of local community development companies to provide council services has given those communities ownership of the whole process.



Peter peacock MSP and Cllr Allan Macaskill in the Islay Service Point

Joint Health Improvement Plan (JHIP) 2006-09 - This plan identifies the health improvement priorities for Argyll in Bute for all Community Planning partners. The actions in the plan are those that specifically require partnership working and are not included in other plans. Since 2005 health improvement fund (HIF) money has been allocated by Health and Wellbeing Theme Group to support the delivery of actions in JHIP. The JHIP consists of a strategic action plan and seven local action plans developed and implemented in localities all under identified health improvement priorities updated annually. Addressing inequalities is an overarching aim in all health improvement activity. Benefits have been gained by linking up with regeneration area groups ensuring that JHIP priorities are reflected in Regeneration Outcome Agreements. Monitoring and evaluation are linked and expertise and capacity are shared in the delivery of actions. This has also helped to improve targeting health improvement activity on those with greatest need. Links have now been established with Argyll and Bute Alcohol and Drug Action team (ADAT) both at strategic and locality levels. The Drug and Alcohol Strategic Plan 06-09 informs prevention and early intervention actions in JHIP. The local public health networks are multi agency groups and continue to develop, using HIF to support coordination in most areas. The partnership model adopted by public health networks has proved to be particularly effective, attracting participation from local partners and community members. Mid Argyll public health network promotes participation and networking through www.argyllcommunities.org.

Examples of JHIP activities that have taken place in 2006-07

- Fruit for children in pre 5 education
- Breakfast Club in Helensburgh
- Self help CD rom in Helensburgh
- North Argyll Volunteer car service
- Swim passes Bute
- Alcohol awareness project Mid Argyll
- School counselling service, Oban
- Under 18s dances in Kintyre

Citizens' Panel – The Citizens' panel comprises of over 1000 local people, who have agreed to provide opinion and feedback on issues affecting life in Argyll and Bute. Questionnaire surveys are carried out three times a year and the results enable partners to evaluate their effectiveness as well as assisting us to evaluate the impact of Community planning.

Bute and Cowal Local Community Planning Pilot – Broadening community involvement, influencing service provision and identifying areas of concern has been the priority for this local Community Planning pilot. At an event held in Strachur in December 2006 over 80 people representing communities, community groups, service providers and local business came together. A small management group has now been formed to ensure that the lessons learnt from the pilot are not lost and that this model of local community planning can be emulated in other areas.

Community Learning and Regeneration (ROA's)



Councillor Eric Thomson cutting the turf for work to begin on the houses and sports pitch at Kirkmichael in Helensburgh.

Rural Service Priority Areas – Several projects in Argyll and Bute are benefiting from Closing the Opportunity Gap funding. Through the CPP funding has been secured to develop a number of initiatives to tackle rural disadvantage. The **Advice Network Online Referral Scheme** will improve access to advice services for everyone in Argyll and Bute. Community Transport is also being strengthened through support for **Interloch** a community transport initiative enabling access to services in rural Cowal and the development of a new **Jura Passenger Ferry** to Crinan. Other funding has enabled rural communities to improve facilities and develop skills.

Capacity Building Projects – The allocation of Community Capacity Building Funding through the CPP supported 6 projects all aimed at developing the capacity of communities across Argyll and Bute. **The Argyll and Bute Youth Participation Conference** in June 2006 gave young people the opportunity to come together, have fun and work for change. The conference gave young people the opportunity to find out more about Community planning while giving the CPP the opportunity to engage with young people. Across Argyll and Bute **Meet the Funders** events raised awareness of potential sources of funding, including income-generation and grant funding. The events provided targeted support to increase the capacity of the voluntary and community sector to become sustainable. On the Isle of Bute **Fundraising Skills in the Community** helped community groups to identify sources of funding, prepare and develop funding proposals and submit applications for funding. Other project to receive funding were the **Young Active Citizens Essential Skills** project, **Working Together a Toolkit for Kintyre** and **Support for Carers**.

Mid Argyll Community Hospital and Integrated Care Centre



Mull & Iona Progressive Care Centre. This is a partnership project, the partners are, Argyll & Bute CHP, Argyll & Bute Council, West Highland Housing Association, Communities Scotland & the Mull & Iona Progressive Care Group. All working together in partnership & jointly funding a new Progressive Care centre at Craignure, Mull, which incorporates the community Hospital for Mull & 12 residential accommodation housing units, integral to the building, designed to house elderly Island residents with high dependency care requirements. These are rented by the residents from West highland Housing Association, and are staffed by A&B Council Social works department, supported by NHS nursing staff

Jura Progressive Care Centre

Leading Rural Area Vision

The Argyll and Bute Community Planning Partnership has adopted the leading Rural Area Vision.

Outstanding Environment

high quality environment that is valued, recognised and protected the environment is respected as a valued asset that can provide sustainable opportunities for business an identity that is recognised and appreciated globally with a range of businesses that use the high quality image an area that is accessible, yet retains its remote character

Vibrant Communities

safe supportive communities with positive culture and sense of pride in the area well balanced demographically with young people choosing to stay or move to the area

vibrant local economy that is based on core attributes of the area, flexible and open to new opportunities a sense of history with a view to the future housing that is appropriate and affordable with local people able to participate in the housing market high quality public services and leisure/community facilities that attract people to settle in Argyll and Bute

Forward Looking

communities that are culturally rich with a desire to excel proactive communities where local people and organisations look for and create opportunities decentralised public sector with more delivery of high quality 'professional' services from Argyll and Bute partnership working across all sectors to coordinate developments, market Argyll and Bute and remove constraints that limit possibilities communities that learn and use that knowledge

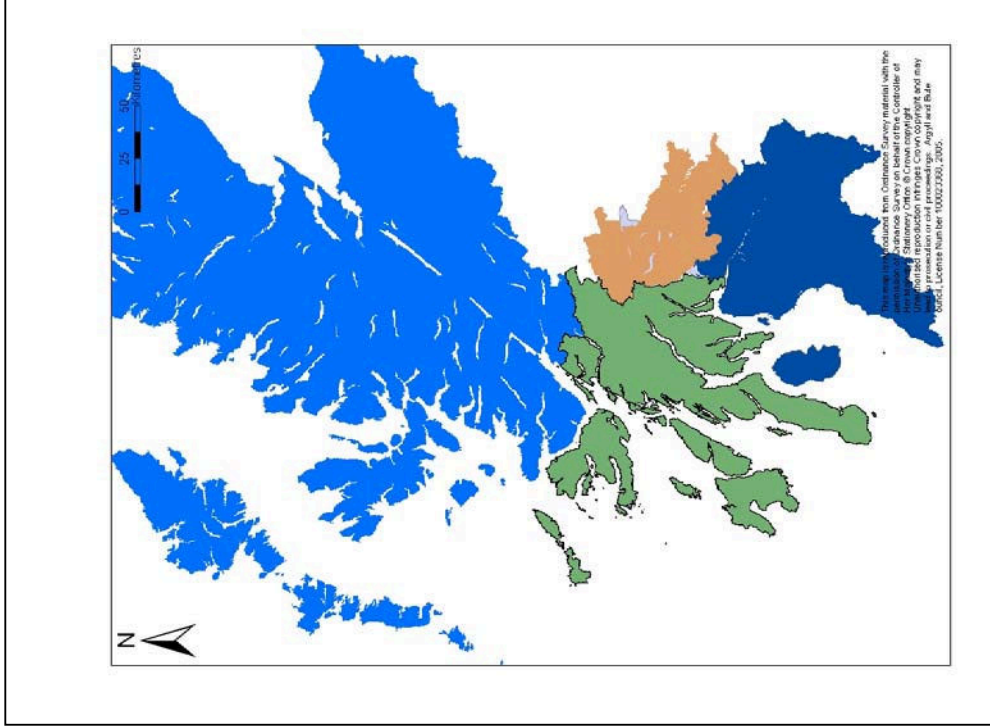
Green and Carbon Neutral

Argyll and Bute's Environment remains one of its most valuable and cherished resources, offering miles of coastline, stunning rural landscapes and a rich built heritage. Consultations have repeatedly highlighted clean and green issues as key local priorities. Community planning partners now must consider their environmental impact under a range of new legislation encouraging them promote sustainable development, improved access and better use of open spaces. Examples are the Water Framework Directive 2003, the Land Reform (Scotland) Act 2003 and the Environmental Assessment (Scotland) Act 2005.

Communities continue to work together to improve their local environments, making their own contribution through recycling and other environmental improvement projects in their own neighbourhoods. New and ongoing funding opportunities also encourage agencies and communities to improve their local environments. Schemes include landfill tax Credits, the Community OPutdoor Access Grant Scheme and the Scottish Forestry grant Scheme.

Climate change, increasing CO₂ emissions and rising fuel prices are encouraging people to become more energy efficient. The Community Planning Partnership promotes the effective use of energy throughout Argyll and Bute.

Boundary Map
(to be supplied by Chris Carr)



Argyll and Bute COMMUNITY PLANNING PARTNERSHIP

PARTNERSHIPS IN ARGYLL AND BUTE

23 March 07

Argyll and Bute ADAT
Argyll and Bute Youth Forum
Health and Wellbeing Partnership
Campbelltown AOC
Islay Healthy Living Centre

Argyll and Bute Advice Network
Argyll and Bute's Children Housing and Communities Partnership
Construction Excellence Partnership
Bute Healthy Living Centre

Argyll and Bute Biodiversity Partnership
Argyll marine Special Areas of Conservation
WHELK Leader - European Funding Partnership
Discover Bute Landscape Partnership

Argyll and Bute Community Health Partnership
Bute beyond 2000
HOMEArgyll
Dunoon and National Park Gateway

Argyll and Bute Health and Care Strategic Partnership
Community Learning and regeneration Strategic Group
Argyll and Bute Young Scot / Dialogue Youth
Helensburgh Partnership

Argyll and Bute Partnership Against Domestic Abuse
Argyll and Bute Community Safety Partnership
Ardaraich, West Milton and the Glac Area Development Group
Kinlayre Healthy Living Partnership

Argyll and Bute Social Economy Partnership
Dumbartonshire Economic Forum
Argyll and Bute Access Forum
Kinlayre Initiative Working Group

CPP FULL PARTNERSHIP

CPP MANAGEMENT COMMITTEE

DRIVESafe
Choose Life
UHP

1 Argyll and Bute Association of Community Councils
2 Argyll and Bute Council
5 Argyll CYS
9 Communities Scotland
19 NHS Highland
24 Strathclyde Fire and Rescue
25 Strathclyde Police

HEALTH AND WELLBEING

Health Living initiatives
Islay Healthy Living Centre
Bute Healthy Living Centre
Kinlayre Healthy Living Partnership
Public Health Networks
Mid Argyll - Kinlayre - Islay and Jura - Oban, Lorne and the Isles - Cowal and Bute - Helensburgh

ARGYLL AND THE ISLES ECONOMIC FORUM

2 Argyll and Bute Council
9 Communities Scotland
14 HIE Argyll and the Isles
16 Jobcentre Plus
26 West Scotland

DUNBARTONSHIRE ECONOMIC FORUM

2 Argyll and Bute Council
9 Communities Scotland
16 Jobcentre Plus
17 Loch Lomond and the Trossachs National Park
20 Scottish Enterprise Dumbarton
26 West Scotland

HOUSING AND COMMUNITIES

2 Argyll and Bute Council
4 Argyll Community Housing Association
9 Communities Scotland
10 Crofters Commission
11 Dunbritton housing Association
12 Forestry Commission
13 Fyne Homes
14 HIE Argyll and the Isles
17 Loch Lomond and the Trossachs National Park
19 NHS Highland
21 SEPA
23 Scottish Water
24 Strathclyde Fire and Rescue
27 West Highland Housing Association

Other organisations involved in Community Planning Theme Groups - Argyll and Bute Care and Repair, Bute Community Links, Young Scot - Dialogue Youth, Mid Argyll Chamber of Commerce, Argyll College, North Ayrshire Council, Federation of Small Businesses, Small Businesses in Fragile Areas, Clydebank College, FSB, Dumbartonshire Chamber of Commerce, Bute Housing Association, Margaret Blackwood Housing Association, Link Housing Association, Trust, Key Housing, Blue Triangle, Allenergy

Partnership Governance Structure - How it works

Community Planning Partnership Management Committee

Strategic

- Develop and set out a joint vision with agreed objectives for Argyll and Bute
- Define outcomes of performance for the CPP along with contributions expected from partners and partnerships
- Act as key consultative group for major policy development

Governance

- Identify and secure resources necessary to achieve agreed outcomes
- Influence the national agenda to ensure Argyll and Bute get a fair slice of the cake
- Co-ordinate Argyll and Bute's responses to national issues

Performance management

- Monitor and evaluate progress
- Report progress to partners and wider community

- Develop processes which maintain regular and effective means of communication between partners and partnerships
- Ensure partner organisations adopt community planning principles
- Celebrate achievements of the CPP through Biennial Conference and production of Annual Report

Support for the Structure

The Community Planning Partnership will be supported by the Council's Chief Executive's Unit and the CPP Management Committee who will liaise closely with partner policy and planning officers and the Community Planning Manager

Support for Communities

Individuals and communities involved in community planning need help and support to build their knowledge, skills and confidence. The Council's Community Learning and Development Strategy, developed in partnership with the voluntary sector have the remit to build the capacity of the voluntary sector. The development and implementation of the strategy will be overseen by the Community Learning and Regeneration Strategic Board.

Challenges Facing the CPP

- Increasing older population

People are living longer and the number of older people in Argyll and Bute is set to rise steadily. This will place increasing burdens on the health and care services.

- Declining younger population

The percentage of the population of working age is expected to drop significantly. This puts pressure on employers to find suitable staff and the continuing reduction in the school age population generates debate on the use of school buildings in Argyll and Bute.

- Deprivation

Although our approach is to challenge deprivation across Argyll and Bute certain communities have been identified as being at more risk and having multiple issues. The challenge in Argyll and Bute will be to ensure that hidden deprivation is brought to the forefront and resources are allocated accordingly.

- Transport Infrastructure – lifeline services

Transport links continue to be in need of major upgrading and this places significant constraints on the development of the economy in Argyll and Bute.

- Housing – land availability/supporting infrastructure

Pressures on affordable housing in impact on the ability of Argyll and Bute to address key issues such as the ageing population.

- Public Sector Reform – maintaining local governance and control of public services

There is a risk that Argyll and Bute could become marginalised.

All of these and other challenges have been taken into consideration by the Community Planning Partnership and form the basis for debate and consultation. The Action Plan reflects these and identifies issues to be addressed by the partnership over the next five years.

Essential Elements

Effective Partnerships

Improved access to information

Active participation

Measuring Progress and Performance

We need to be able to measure the progress that we are making. We will develop a monitoring framework to assess the impact of community planning in Argyll and Bute. In the future as targets are being reviewed we aim to include community inputs when setting objectives. We will do this by using Local Community Planning Group established in each of the administrative areas of Argyll and Bute. Over time community members who participate in these groups will become more familiar with the processes and ethos of community planning and the partner organisations. Local knowledge will enhance the process of objective setting.

Basic principles of the Performance Management Framework

Community Planning is an ongoing process and it is the duty under the local Government in Scotland Act 2003 that Community Planning Partnerships develop monitoring, reporting and evaluation processes. Some key aspects of the framework are:

- There will be commitment from all the partners to adopt a performance culture
- We will actively support continuous improvement
- We will monitor and report on our overall performance
- We will make best use of our assets
- We will have detailed and realistic plans

Who will monitor progress?

Through continuously planning, delivering and reviewing service performance the Community Planning Partnership Management Committee will be able to monitor the progress of this Community Plan. The Community Planning Partnership will receive updates from the relevant partnerships working towards addressing the identified Community Planning priorities.

How will progress be monitored?

Measuring the progress of the Community Plan enables us to show where the plan has made a real difference. To do this we will identify key performance indicators ensuring that outcomes can be measured over time.

New Image



The Argyll and Bute Community Planning Partnership has a new image. All CPP information will now be easily recognisable as it will have the new CPP logo. You will see the logo in many different colours relating to the many different aspects of Community Planning.

Website

The Community Planning Website – www.argyllandbutecpp.net.uk – will continue to provide a comprehensive and regularly updated news and information service. The site also gives links to other partnerships and organisations in Argyll and Bute.

Annual Report and Biennial Conference

The Community Planning Partnership is committed to keeping residents of Argyll and Bute informed of progress that is made. This will be achieved through the website, local and national press and the publication of the Annual Report. The annual report will highlight achievements and monitor the progress of the Community Planning Partnership in Argyll and Bute.

The Biennial Conference enables the partnership to review progress, celebrate successes and share examples of good practice in partnership working. In 2007 the Biennial Conference will take place in Rothesay.

Appendix 1 - COMMUNITY PLANNING ACTION PLAN

OUTSTANDING ENVIRONMENT

| Priority | Aim / Objective | This will be achieved by: | Outcomes |
|-----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Environment | To increase opportunities to celebrate and protect the natural environment | <ul style="list-style-type: none"> ▪ Promoting the Sustainable Marine Environment ▪ Improving tourism infrastructure and maximising resources for development ▪ Co-ordinating economic development with implementation of Local Transport Strategy | <ul style="list-style-type: none"> ▪ Establishment of Coastal and Marine National Park ▪ National recognition of Argyll and Bute as land and water based tourism destination |
| Culture and arts | To increase opportunities to celebrate our culture and heritage | <ul style="list-style-type: none"> ▪ Encouraging and promoting activities and events ▪ Developing opportunities to support and promote built environment and heritage | <ul style="list-style-type: none"> ▪ Availability of facilities to support arts and cultural activities both locally and nationally ▪ National recognition of Argyll and Bute's cultural importance |
| Outstanding Environment includes: | <ul style="list-style-type: none"> • Biodiversity • Built Environment and Heritage • Outdoor Access • Waste Strategy/management • Open Spaces • Access Strategy • Forest and Woodland • Arts and Culture | <ul style="list-style-type: none"> • Encouraging and promoting activities and events • Developing opportunities to support and promote built environment and heritage | <ul style="list-style-type: none"> • Climate Change Strategy • Energy and Waste Efficiency • Water environment • Coastal Protection • Recycling • Pollution • Transport links • Community facilities |
| Supporting Partnerships | <ul style="list-style-type: none"> • Argyll and Bute Agricultural Forum • Argyll and the Islands Economic Forum • Scottish Islands Network • Argyll and Bute Local Access Forum | <ul style="list-style-type: none"> • Argyll and Bute Agricultural Forum • Argyll and the Islands Economic Forum • Scottish Islands Network • Argyll and Bute Local Access Forum | <ul style="list-style-type: none"> • Helensburgh Partnership • Argyll and Bute Biodiversity Partnership • Dunoon and National Park Gateway |
| Suggested Outcome Measures | <ul style="list-style-type: none"> • <i>SSMEI pilot project completed</i> • <i>Marine and Coastal National Park established</i> • <i>Implementation of Local Transport Strategy</i> • <i>Local authority area's share of Scottish tourism expenditure</i> • <i>Funding secured to renovate/maintain facilities for arts and other cultural activities</i> | <ul style="list-style-type: none"> • <i>SSMEI pilot project completed</i> • <i>Marine and Coastal National Park established</i> • <i>Implementation of Local Transport Strategy</i> • <i>Local authority area's share of Scottish tourism expenditure</i> • <i>Funding secured to renovate/maintain facilities for arts and other cultural activities</i> | |
| Other Factors Affecting Outcomes | <ul style="list-style-type: none"> • | | |

VIBRANT COMMUNITIES

| Priority | Aim / Objective | This will be achieved by: | Outcomes |
|-----------------------------------------|--------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Regeneration | To reduce the impact of deprivation and promote new opportunities for regeneration | <ul style="list-style-type: none"> ▪ Identifying multiple deprivation in remote, rural and island communities. ▪ Working with communities, both urban and rural, to identify hidden deprivation | <ul style="list-style-type: none"> ▪ More resources to target deprivation ▪ More investment in supporting regeneration activities across Argyll and Bute |
| A robust and dynamic economy | To promote growth in the working age population | <ul style="list-style-type: none"> ▪ Implementing a range of programmes to reduce the numbers of young people who are not in education, employment or training ▪ Develop initiatives to attract and retain young people to live and work in the area ▪ Developing and updating the skills of local communities | <ul style="list-style-type: none"> ▪ Potential NEET pupils are identified and supported into employment, education and training ▪ Decrease in proportion of young people leaving area for work and/or training opportunities ▪ Improved skills base |
| To improve access to FE and HE | To improve access to FE and HE | <ul style="list-style-type: none"> ▪ Developing initiatives with Argyll College and other FE providers ▪ Maximising links between FE and Universities | <ul style="list-style-type: none"> ▪ Relevant accessible learning opportunities are available to school leavers and adult learners |
| To promote inward investment | To promote inward investment | <ul style="list-style-type: none"> ▪ Maximising the accessibility of strategic sites for business ▪ Encourage relocation of public sector jobs | <ul style="list-style-type: none"> ▪ New businesses locating in Argyll and Bute ▪ Increase in public sector jobs based in Argyll and Bute |
| To harness inward migration | To harness inward migration | <ul style="list-style-type: none"> ▪ Promoting positive aspects of inward migration ▪ Utilisation of skills ▪ Enhancing cultural links ▪ Promote integration with local communities | <ul style="list-style-type: none"> ▪ Continued inward migration ▪ New residents utilising skills ▪ Improved cultural links ▪ New migrants fully integrated with local communities |
| Reduce Homelessness | To reduce the numbers of homeless people To increase availability of housing | <ul style="list-style-type: none"> ▪ Identifying and highlighting hidden homelessness ▪ Building new affordable housing through partnerships with Registered Social landlords ▪ Working with partners to release land for community builds | <ul style="list-style-type: none"> ▪ More people taking up tenancies ▪ Increase in availability of affordable housing ▪ Increase in land released for housing development |
| Healthy communities | Increase the level and commitment to health improvement To reduce the negative impact of substance misuse | <ul style="list-style-type: none"> ▪ Develop and promote health improvement activity within localities and throughout partnerships ▪ Establish Argyll and Bute ADAT ▪ Continue to develop and implement strategies for tackling drug and alcohol problems. | <ul style="list-style-type: none"> ▪ Increased commitment to Health Improvement ▪ Reduce levels of substance misuse ▪ Improved access to drug and alcohol services and support |
| To improved mental health and wellbeing | To improved mental health and wellbeing | <ul style="list-style-type: none"> ▪ Implement actions within the JHIP | <ul style="list-style-type: none"> ▪ .Improve mental health and wellbeing |

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| <p>Vibrant Communities includes:</p> | <ul style="list-style-type: none"> • Arts and Culture • Community Engagement • Antisocial Behaviour • Economic and Business Development • Employment and unemployment • Enterprise • Financial Inclusion • Healthy Lifestyles • Housing • Child Protection • Community Safety • Digital Inclusion • Youth Engagement • | <ul style="list-style-type: none"> • Social Economy • Training and Skills Development • Vocational Education • Accident Prevention • Choose Life • DRIVESafe • Health Improvement • Mental Health • Homelessness • Domestic Abuse • Community Learning and Development • Community based Learning • Volunteering • Community Engagement |
| <p>Supporting Partnerships</p> | <ul style="list-style-type: none"> • Argyll and Bute ADAT • Argyll and Bute Youth Forum • Health and Wellbeing Partnership • Campbelltown Area Development Group • Ardenslate, West Milton and the Glebe Area Development Group • Bute Area Development Group • Argyll and Bute Community Health Partnership • HOMEArgyll • Argyll and Bute Health and care Strategic Partnership • Argyll and Bute Community Safety Partnership • Argyll and Bute Social Economy Partnership | <ul style="list-style-type: none"> • Islay Healthy Living Centre • Argyll and Bute Advice Network • Argyll and Bute's Children • Housing and Communities Partnership • Bute Healthy Living Centre • Community Learning and Regeneration Strategic Group • Argyll and Bute Young Scot/Dialogue Youth • Argyll and Bute Partnership Against Domestic Abuse • Kintyre Healthy Living Partnership |

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| <p><i>Suggested Outcome Measures</i></p> | <ul style="list-style-type: none"> ▪ <i>Proportion of 16-19 year old NEET</i> ▪ <i>Increase in the proportion of working age people contributing to a non-state pension</i> ▪ <i>Hard to fill vacancy rate</i> ▪ <i>Skills shortage vacancy rate</i> ▪ <i>Number of people receiving job related training</i> ▪ <i>Percentage increase in uptake to Further and Higher education</i> ▪ <i>Number of people returning to learning</i> ▪ <i>Availability of commercial units</i> ▪ <i>Average earnings</i> ▪ <i>Households assessed as homeless or potentially homeless</i> ▪ <i>Appropriate number of affordable houses provided by RSLs and through new private housing schemes</i> ▪ <i>Number of community build projects enabled through release of land</i> ▪ <i>Health improvement project activity and investment in the JHP across Argyll and Bute and within disadvantaged communities.</i> ▪ <i>Incidences of people exceeding weekly sensible drinking levels</i> ▪ <i>Increase numbers of those accessing drug and alcohol misuse services</i> ▪ <i>Proportion of population being prescribed drugs for anxiety, depression or psychosis</i> ▪ <i>Number of people being readmitted to mental health services within 28 days of previous admission</i> ▪ <i>Number of suicides</i> ▪ <i></i> |
| <p><i>Other Factors Affecting Outcomes</i></p> | <ul style="list-style-type: none"> ▪ <i></i> |

FORWARD LOOKING

| Priority | Aim / Objective | This will be achieved by: | Outcomes |
|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Transforming Public Services | To make it easier and more efficient for people to interact with public service providers | <ul style="list-style-type: none"> ▪ Rationalising public sector assets ▪ Establishing Public Sector Property Group ▪ Establishing Information Group ▪ Capturing Information | <ul style="list-style-type: none"> ▪ Improved access to information |
| Demographic Change | To halt outward migration | <ul style="list-style-type: none"> ▪ | <ul style="list-style-type: none"> ▪ |
| Better connections | To increase opportunities for home working | <ul style="list-style-type: none"> ▪ Developing infrastructures for home working | <ul style="list-style-type: none"> ▪ Increase in home working |
| | To improve transport links | <ul style="list-style-type: none"> ▪ To increase broadband access and connection ▪ Implementation of Local transport Strategy ▪ Encourage creative solutions to rural transport problems | <ul style="list-style-type: none"> ▪ Improved broadband connections ▪ Improved roads network |
| Forward Looking includes: | <ul style="list-style-type: none"> • Economic and Business Development • Enterprise • Training and Skills Development • Integrated Planning | | <ul style="list-style-type: none"> • Joint Futures • Community Regeneration • Digital Inclusion • Working Together |
| Supporting Partnerships | <ul style="list-style-type: none"> • Construction Excellence Partnership • WHELK Leader+ European Funding Partnership • Argyll and the Islands Economic Forum • Dunbartonshire Economic Forum • Kintyre Initiative Working Group | | <ul style="list-style-type: none"> • Cowal Landscape Partnership • Bute Beyond 2000 • Dunoon and National Park Gateway • Helensburgh Partnership |
| Suggested Outcome Measures | <ul style="list-style-type: none"> • Data sharing processes established • Common access points to services • Reduction in delayed discharges • Increase in locally coordinated public spending | | |
| Other Factors Affecting Outcomes | <ul style="list-style-type: none"> • | | |

Appendix 1 – Partnerships in Argyll and Bute

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| <p>Ardenslate, West Milton and the Glebe Area Development Group</p> <p>Description – The Area Development Group brings together local community reps with statutory and voluntary organisations working in the community regeneration area, to identify and address local issues and direct services. In common with the other Area Development Groups in Argyll and Bute, Ardenslate, West Milton and the Glebe ADG has been focusing its regeneration activity on three priority themes: - Employment, Training and Lifelong Learning Health and Well-being Infrastructure and the Environment</p> <p>Contact – Martin Turnbull, Area Community Learning and Regeneration Manager, Email: martin@comed-adsl.demon.co.uk, Tel: 01369 704669</p> |
| <p>Argyll and Bute Advice Network</p> <p>Description – a partnership of advice agencies aiming to improve the quality of and access to advice for people in Argyll and Bute</p> <p>Contact – Jennifer Swanson Chair of Argyll and Bute Advice Network, Telephone: 01546 604298 Email: jennifer.swanson@argyll-bute.gov.uk</p> |
| <p>Argyll and Bute Agricultural Forum</p> <p>Description – Argyll & Bute Agriculture Forum purpose is to: raise awareness of agricultural issues across the area, to act as a Forum for discussion about agricultural issues in the area, too promote the sustainable development of agriculture in the area and to create a unique opportunity for all agencies with an interest in land use sectors to work together.</p> <p>Contact – Fergus Younger fergus.younger@sac.co.uk</p> |
| <p>Argyll and Bute Community Health Partnership</p> <p>Description –Argyll & Bute CHP provides primary care and community services in Argyll and Bute and some acute</p> |

services, including a wide range of out-patient and in-patient services across four localities: Oban, Lorn & the Isles; Mid Argyll, Kintyre & Islay; Cowal & Bute; and Helensburgh & Lomond
Contact – David Ritchie, Communications Manager, Tel: 01436 655040

Argyll and Bute Health and Care Strategic Partnership

Description – Health and Care Partnership is the strategic working forum between the council and NHS Highland / Argyll & Bute CHP. Led by senior members and officers of the Council including the Leader, Spokesperson for Community Services, Chief Executive and Director of Community Services. From the NHS, General Manager and Clinical Director of Argyll & Bute CHP and Director of Community Care NHS Highland. Partnership manages all issues relating to: Joint Service Planning and Service design / re-design; Integration of Services and Management structures; Joint financial planning including resource release proposals; All issues relating to the Joint Performance Indicators and Assessment Framework; (JPIAF) e.g. Delayed Discharge, Local Improvement Targets

Contact – Council: Douglas Hendry, Director of Community Services & James Robb, Head of Service, Adult Care NHS: Fiona Ritchie, Argyll & Bute CHP General Manager & Josephine Bown Argyll & Bute Head of Integrated Care, James Robb, Head of Integrated Care, jim.robbs@argyll-bute.gov.uk, Tel: 01369-708911 Or 01546-604323

Argyll and Bute Housing and Communities Forum

Description – **The Argyll & Bute Housing and Communities Forum** was established in 2006, following the merger of the Strategic Housing Forum with the Community Planning Partnership theme group Sustaining Our Communities, Culture and Environment. The core membership currently comprises over 22 individual representatives from around 12 separate partner organisations with over a dozen further additional members who participate on an ad hoc basis. Membership reflects a range of interests from national and local perspectives and statutory, private or voluntary sectors. The partnership has an extended remit to monitor, and support the development and implementation of, a range of plans and strategies relevant to housing, land use, infrastructure capacity, and community development, sustainability and engagement. These include: the Local Housing Strategy; the Homeless Strategy; Supporting People Strategy; Fuel Poverty Strategy; Argyll & Bute Local Plan and the Loch Lomond & the Trossachs National Park Plan; Affordable Housing Policy; Communities Scotland Investment Programme; Scottish Water Development Programme; RSL Wider Role Strategy; Community Regeneration Fund and Outcome Agreements; and the Renewable Energy Policy.

Contact - Malcolm Macfadyen, Head of Community Regeneration, Argyll & Bute Council, Kilmory Castle, Lochgilphead, Argyll PA31 8RT. Tel:01546 60 4412. email:malcolm.macfadyen@argyll-bute.gov.uk

Argyll and Bute Local Access Forum

Description – The Forum are an independent statutory body comprised of representatives from land managers, public agencies, communities and users. The Forums aim is to provide expert and impartial advice on outdoor access. Because of the disparate and complex issues associated with outdoor access this aim can only be achieved through working in partnership with various interest groups.

Contact – Douglas Grierson, Access Officer, Kilmory, Lochgilphead, PA31 8RT, Tel 01546 604228.

Argyll and Bute Local Biodiversity Partnership

Description – The Argyll & Bute Local Biodiversity Partnership was established in 1997 with 31 partners representing government and non-government agencies and organisations. The Argyll & Bute Local Biodiversity Action Plan (A&BCLBAP) was launched in September 2001 with 67 action plans representing land, freshwater and marine & coastal habitat and species. Partners are delivering the actions through projects and as part of their remits. In order to increase public awareness and engagement in the LBAP, Phase I and Phase II of the Community Action for Biodiversity project was developed to support community activities, training and demonstration projects. The Partnership supports the Community Planning Partnership, the Argyll Agricultural Forum, Access Forum, Scottish Working Group on Invasive Non Native species, Firth of Lorn and Loch Creran SAC and the newly formed Argyll & Bute Invasive Species Forum.

Contact – Marina Curran-Colthart, Local Biodiversity Officer, Kilbowie House, Gallanach Rd., Oban, Argyll PA34 4PF. Tel 01631-562125. email: marina.curran-colthart@argyll-bute.gov.uk
Website: www.argyll-bute.gov.uk/biodiversity/

Argyll and Bute Partnership Against Domestic Abuse

Description – The aim of ADA is to improve on the protection provision and prevention of Women and Children in Argyll and Bute who experience Domestic abuse and violence of any sort. The ultimate aim is to eradicate violence towards women and children.

Contact – Isobel Strong, Chair of ADA PARTNERSHIP, isobel.strong@argyll-bute.gov.uk

Argyll and Bute Social Economy Partnership

Description – To provide strategic support to social enterprises in Argyll and Bute.

Contact – Strengthening Communities Team at HIE AIE Tel: 01546 602281 Email: aie@hient.co.uk

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| <p>Argyll and Bute Social Enterprise Network</p> <p>Description - To provide practical support to social enterprises in Argyll and Bute Contact – Tel: 01688 302851 Email: enquiries@mict.co.uk</p> | <p>Argyll and Bute Youth Forum</p> <p>Description – Argyll and Bute Youth Forum is a constituted voluntary organisation with charitable status bringing together young people from a number of local youth forums across Argyll and Bute. There are 32 young people on ABYF with 8 members from each of the Councils four decentralised areas. The forum nominates 2 young people to represent Argyll and Bute at the Scottish Youth Parliament general meetings. The ABYF rotates its AGM round the communities of Argyll and Bute and there are normally 4 meetings of the forum each year, including the AGM. The ABYF is supported by youth workers from Community Learning and Regeneration and voluntary youth work projects. The main purpose of the forum is to identify issues that matter to young people, develop participatory approaches to address these issues and to represent and promote the views of young people in Argyll and Bute.</p> <p>Contact - Martin Turnbull, martin@comed-adsl.demon.co.uk Local Contacts: MAKI - Jane Cowen, Bute/Cowal - David Graham, Oban/Mull - Scott Douglas, Helensburgh - Bill Campbell</p> | <p>Argyll and Bute’s Children</p> <p>Description – This group has responsibility for :</p> <ul style="list-style-type: none"> (i) The commissioning, publication, reviewing and monitoring of Argyll and Bute’s integrated children’s services plan. (ii) The development of integrated children’s service systems including; the further development of FUSIONS, the response to GIRFEC, integrated assessment, and the operational implementation of integrated working. (iii) Ensuring consistency of service and policy development in respect of Child Protection; Early Years; and Children With Additional Social Needs <p>Contact – Douglas Dunlop, Head of Service – Children and Families, Tel: 01546 604256,</p> | <p>Argyll and the Islands Local Economic Forum</p> |
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| <p>Description – Contact –</p> | <p>Argyll Highland 2007 Steering Group</p> <p>Description – Contact –</p> | <p>Argyll Marine Special Areas of Conservation</p> <p>Description –The management of the Firth of Lorn and Loch Creran marine SACs is led by the Argyll Marine SAC Management Forum, a group of local and statutory stakeholders, who have developed site management plans for the SACs to ensure that current and future activities can take place without damaging the special features of conservation interest. Contact – For more information contact the Marine and Coastal Development Unit on 01631 565745</p> | <p>Bute Area Development Group</p> <p>Description – Bute Area Development Group operates as a partnership body involving a range of local agencies, community based organisations and community representatives. The ADG has responsibility for taking forward the regeneration of the local area and forms an integral part of the community planning partnership. Bute ADG’s Development Priorities will be addressed through sub-groups focussing on Employment and Lifelong Learning, Health and Wellbeing and Community Development and Infrastructure. Contact – Alan Donald, Senior Community Learning and Development Worker. Email: Alan.Donald@argyll-bute.gov.uk Tel 01700 503696</p> | <p>Bute Beyond 2000</p> <p>Description – BB2000 is a multi-agency partnership that has as its underlying purpose the promotion, in a sustainable way, of development initiatives for the Isle of Bute. BB2000 seeks to: link statutory, voluntary and community organisations; respond to needs of the local community; identify and prioritise local needs; highlight problems or deficiencies; participate in consultation</p> |
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| <p>Contact –Darrell Wood, darrell.wood@argyll-bute.gov.uk</p> |
| <p>Campbeltown ADG</p> <p>Description – The Campbeltown Area Development Group is a multi-agency partnership with formally elected community representatives which delivers the Community Planning Partnerships Regeneration Outcome Agreements in Campbeltown</p> <p>Contact – Chantal Geyer, 01586 552732, e mail chantal.geyer@argyll-bute.gov.uk</p> |
| <p>Community Learning and Regeneration Strategic Group</p> <p>Description –</p> <p>Contact –</p> |
| <p>Community Safety Partnership</p> <p>Description – A multi agency partnership working to make Argyll and Bute a safe place to work, live and visit.</p> <p>Contact – Charles Reppke, charles.reppke@argyll-bute.gov.uk</p> |
| <p>Construction Excellence Partnership</p> <p>Description – The Construction Excellence Partnership was formed in response to the Community Planning Partnership's desire to see the area take advantage of the opportunities from the investment coming into the construction sector. The partnership includes HIE Argyll & the Islands, Fyne Homes, West Highland Housing Association, ACHA, Argyll & Bute Council, Maitland Consulting, and CITB Construction Skills.</p> <p>Contact – Lucinda Gray, HIE AI Tel 01546 605 435, Fax 01546 603964</p> |
| <p>Cowal Landscape Partnership</p> <p>Description –</p> <p>Contact – ian@macinnes7invergoil.freereserve.co.uk</p> |
| <p>Discover Bute Landscape Partnership</p> |

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| <p>Description – The Discover Bute LP is a Heritage Lottery Fund (HLF) grant aided initiative relating to the whole of Bute excluding the urban areas. It will, through a varied package of projects, support the conservation of the natural and built heritage, community education and access to achieve the protection, enhancement and better understanding of the Bute landscape especially its unique heritage and scenic qualities. Examples of projects include training, interpretation, restoration and repair of heritage features, archaeological research, signage, parking and cycling facilities, access, wildlife related activities and facilities, family history research, schools and youth liaison and the creation of a website.</p> <p>Contact – Bridget Paterson, A&BC Eaglesham House, Rothesay. Bridget.paterson@argyll-bute.gov.uk</p> |
| <p>Dunbartonshire Local Economic Forum</p> <p>Description –</p> <p>Contact –</p> |
| <p>Dunoon and National Park Gateway</p> <p>Description –</p> <p>Contact – Shirley McLeod A&BC</p> |
| <p>Health and Wellbeing Partnership</p> <p>Description – This is a group that comprises a cross section of statutory and voluntary organisations and community representatives. It comes together to tackle issues that are better dealt within such a partnership because of the multi-faceted nature of the problem or the where the issue is not addressed in the separate organisations.</p> <p>Contact – Elaine C Garman, NHS Highland, Victoria Hospital, Rothesay, 01700 501534 elaine.garman@nhs.net</p> |
| <p>Helensburgh Partnership</p> <p>Description –</p> <p>Contact – Lynn Smillie A&BC</p> |
| <p>HOMEargyll</p> |

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| <p>Description – Contact – Christine Johnston, ACHA, Christine.johnston@acha.co.uk</p> |
| <p>Initiative at the Edge</p> <p>Description – Assisting remote and fragile communities to build capacity, develop, plan and sustain community activities. Contact –</p> |
| <p>Kintyre Healthy Living Partnership</p> <p>Description – This is a non-constituted partnership, comprising of voluntary organisations and statutory agencies working together to improve the physical, mental and social health of the community in South Kintyre. The partnership is currently funded from the Big Lottery. The lead partner is NHS Highland Contact – Donnie Cameron, 01586 552224, Donnie.cameron@nhs.net</p> |
| <p>Kintyre Initiative Working Group</p> <p>Description – a partnership of community groups businesses and statutory organisations who meet every 6 weeks to consider new initiatives to encourage the economic development of the area and to exchange information and issues Contact – Linsay Macphail, A&BC, linsay.macphail@argyll-bute.gov.uk</p> |
| <p>Scottish Islands Network</p> <p>Description – The Scottish Islands Network was initiated by Argyll and Bute, North Ayrshire and Highland Councils to promote the needs of islands in these areas. The network provided a newsletter on islands, which had a subscription of 3000 across all Scottish Islands. The network is reviewing its status and will hold an all island AGM in 2007. Contact – Jane Fowler, Development Services, 01700 502252</p> |
| <p>Sport & Physical Activity Network</p> <p>Description –</p> |

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| <p>Contact –</p> |
| <p>Whelk Leader+ European Funding Partnership</p> <p>Description – The WHELK LEADER+ European funding partnership brings European funding to community-based rural development projects. The partnership comprises a minimum of 50% community/voluntary sector partners with agencies making up the remainder. It is administered by Development Services' European Unit.</p> <p>Contact – Jane Fowler, Development Services, 01700 502252</p> |
| <p>Young Scot – Dialogue Youth</p> <p>Description – The Scottish Executive, Young Scot and Argyll and Bute Council are working in partnership to deliver a localised youth information package under the initiative of Dialogue Youth. The project aims to ensure young people aged 12 - 26 are fully represented in community planning, enabling them to make informed choices by providing information and opportunities, engaging young people through surveys and consultations and empowering them by providing platforms for them to express their views.</p> <p>Contact – Roanna Taylor, MAYP, Union Street, Lochgilphead, PA31 8JS Tel: 01546 600035</p> |
| <p>Z other partnerships that A&B are involved with</p> <p>Firth of Clyde Forum Lower Clyde Greenspace Scottish Highlands & Islands Film Commission Blackmount Partnership Highlands and Islands Aquaculture Forum</p> |

Preparations for the ARGYLL AND BUTE CPP BIENNIAL CONFERENCE 2007**1. Aim/objective of the day**

- Transforming Public Services – The Argyll and Bute Contribution
- Explore the current role of the Voluntary Sector in Argyll and Bute
- To review progress of the CPP
- Identify key priorities in relation to the impact of alcohol misuse to be taken forward by partners

2. List of Invitees

- CPP partners
- Council Spokesperson
- MP and MSP's
- Key representatives from other Strategic partnerships
- Citizen's panel representatives
- Young People
- Media

3. Keynote Speakers

- Kate Braithwaite, author of Changing Minds, Changing Lives - Carnegie Rural Community Development Programme (TBC)
- Andrew Goudie, Head of Finance and Central Services – Scottish Executive
- Voluntary Sector Network

4. Facilitation of the day

- Cabaret table style – the main hall in the Pavilion will be laid out with 15 tables of 10.
- Speakers will be on the stage, there will be microphones and a projector and screen.
- Each table will have a facilitator who will be needed to help with the final discussion element towards the end of the programme.
- The main hall, the foyer and the café will have display stands from partner organisations and partnerships.

DRAFT PROGRAMME

10:00 – 10:05 **Welcome and Introduction – Cllr ***** (CPP Chair)**

to welcome everyone and introduce speakers

10:05 – 10:15 **CPP Overview – Andrew Campbell (CPP Management Committee Chair)**

Andrew, as outgoing chair, to give brief overview of accomplishments since last Review Day

10:15 – 11:00 **1st Presentation/Speaker – Public Sector Reform**

Presentation

11:00 – 11:30 **Tea/Coffee**

Argyll and Bute: Leading Rural Area

11:30 – 12:15 **2nd Presentation/Speaker – The Voluntary Sector in Argyll and Bute**

Presentation

12:15 – 12:30 **Sum up morning**

Andrew to sum up morning and direct everyone to lunch. Asking them to mill around display stands

12:30 – 13:30 **Buffet Lunch**

13:30 – 13:40 **Welcome back**

Raymond Park as incoming Chair (opportunity to introduce himself) and welcome next speaker

13:40 – 14:30 **Building Bricks**

Speaker – From HWBTG (Elaine/Ann) The impact of alcohol misuse on Argyll and Bute....social, economic, etc.

Each table to have a facilitator (plant)

Asked to discuss the issues and write on bricks what are the essential elements needed for the CPP to have an effect

14:30 – 15:00 **Feedback / Wall building**

Asking one person from each group to put their bricks on the wall with brief explanation – This session will be followed up at a seminar to follow the CPP meeting in July.

15:00 – 15:15 **Close**

Andrew and/or Raymond to introduce MSP to close the event

5. Next Steps

- Confirm keynote speakers
- Finalise invitation list
- Finalise programme
- Confirm catering arrangements

Eileen Wilson
Community Planning Manager

Argyll & Bute Community Planning Management Committee
Date of Meeting 18 April 2007
Item No. 7

Working in Health in Argyll and Bute

Report by Pat Tyrrell, Lead Nurse, Argyll and Bute CHP

The CPP Management Team is asked to:

- **Note the work undertaken by Working in Health Project Team in Argyll and Bute**
- **Consider whether further joint work within CPP partners can bring added value to the scheme**

1. Background and Summary

Working in Health in Argyll and Bute (WHAB) began as part of a 2-year research programme taking place in over 70 schools in Scotland. It was part of the **WHAP** programme – Working in Health Access Programme, designed to raise awareness/application among school students for all careers in health. Initially the programme was targeted at S3 pupils who were likely to achieve 5 credit passes in their Standard grade subjects. An additional aim was to encourage pupils to consider University, where this had not been a traditional route in their family background.

Pupils at all 10 secondary schools in A&B were assessed to determine their suitability to participate by a process of questionnaires for themselves and their parents, and some psychometric testing was carried out as part of the research project. 120 S3 pupils were identified for the academic year 2004/2005 and they visited the Dept of Medicine at Glasgow University for a full day of healthcare related activities. Approximately 100 pupils attended this visit in the year 2005/2006, traditionally in November. Changes to funding meant that in the year 2006/2007 this visit would take place later.

The next strand in the programme was that by the end of March 2005 Meet the Professionals Events (MTP) had taken place for this initial group of students who had visited Glasgow, and others not able to visit Glasgow, but equally interested. These events based in the local hospital near to the school allowed the students to talk to a variety of professionals and participate in some hands on tasks

2. Main part of paper

Funding for the original WHAP project ceased after its 2 years. In June 2005 a working group was set up in Argyll and Bute to explore the possibility of continuing with certain elements of the project. The group was chaired by the LHCC General Manager and membership included representatives from Careers Scotland, Argyll and Bute Council, Local Schools, Practice Development Nurses, Lead Nurse, GP, Argyll and Islands Enterprise, WHAB Project Officer (short term funded by Education).

The key elements which the group identified to take forward were:

- Visits to university
- Meet The Professional events
- Work experience placements
- Identification of professional mentors for students who chose specific professions

Meet The Professional events have continued to take place, organised locally by the Practice Development Nurses - this did not take place last year in Helensburgh as there was no identified support for the project. Work experience placements have also continued in most areas, with a draft work experience policy developed under old NHS Argyll and Clyde being used to give some structure to the placements.

Further work is needed to review the work experience placements, with concerns regarding issues of confidentiality being raised in some surgeries. Also ensuring variety within the placements so that students gain the most benefit, would support the ideals of the project.

It was also identified that although each current S3 year benefited from the Meet the Professionals event and visits to Glasgow, and work experience happened in either S3 or S4 depending upon the school, it would be difficult to keep track of the youngsters who had gone through the programme and were now making higher and university choices. A scheme of mentoring has been suggested and a short ½ day mentoring support training package was devised in conjunction with Careers Scotland. These mentors would then keep in contact with youngsters who had identified their profession as a future career choice.

Argyll and Bute Council have also developed a Grow Our Own (GOO) scheme which encompasses many of the elements of WHAB. Links between both groups have been developed with the lead for each organisation being on both groups. Combining the two schemes will cut down on duplication and optimise the efforts of both organisations in addressing future workforce planning. This is now being taken forward.

Joint LA/NHS road shows are being planned to take place in Feb/March 2007 at all 10 secondary schools in Argyll and Bute, with local champions in each area helping to organise these from a LA and NHS perspective.

It is not yet clear how effective this approach will be in increasing the number of local students choosing careers in health. Work with Careers Scotland should enable us to begin to track the career paths of those who have expressed interests while at secondary school.

There is evidence from other countries that healthcare workers will return to their local communities given the right support and opportunities.

There is still a lot of work that needs to happen to embed WHAB/GOO in the NHS. After discussing this project with LA it is evident that they have made great strides in raising awareness of this initiative within all layers of their organisation. It is well supported by Council's Chief Executive and Director of Community Services.

The CHP has supported this through:

- Promoting awareness of, and support for the project at all levels within the CHP
- Additional support within each locality for organisation of roadshows and Meet the Professional events
- Identified professional champions within each locality
- IT support to develop web links
- Identified HR adviser to support the work
- £3000 to support roadshows and development of career promotion materials

The CPP partners are asked to consider whether any further joint actions can be taken to promote this work.

Pat Tyrrell
Lead Nurse
Argyll and Bute CHP

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James McLellan – Chief Executive

Statement by Chief Executive

VISION GOALS & VALUES - THE HR STRATEGY

Argyll and Bute Council underwent a Corporate Best Value review for the first time in 2006 and this process provided a broad indication of progress and direction of travel. The outcome of the review stressed and reinforced the importance of people as a key resource. It has also placed an emphasis on leadership, people management, and workforce planning and development.

If we are to modernise the Council and reflect the outcomes of the review, we need to identify and deliver strategic people management outcomes to enable the Council and its partners to deliver the vision. This HR strategy takes a broad perspective and seeks to identify those strategic priorities that should be delivered. By doing so, it seeks to enable Argyll and Bute Council to maximise its HR capacity and the performance of the workforce and provide a lead in HR issues within the Community Planning Partnership.

The Strategy is designed to encompass all Argyll and Bute employees and aims to embed the commitment to diversity and equality in all our services.

Our vision is to demonstrably contribute together with our Community Planning Partners to the aim of Argyll and Bute being a leading rural area by:

- Leading the development of the Public Sector workforce
- Embedding a culture which is:
 - Customer Focused
 - Performance orientated
 - Owned by all
 - Flexible
 - Outward looking
- Change Management – looking not to respond to but lead and influence change
- Focus on leadership and development of the organisation

INFLUENCES

The Strategy must be focussed enough to deliver but flexible enough to respond to the needs of the Council and local community to ensure continuous improvement. The key influences will include legislation, European directives, Scottish Executive initiatives, Council policy, Corporate Plan and Best Value. Each Department will need to take account of the specific influences that will impact on the way that they deliver services.

The Human Resources Strategy needs to respond to all internal and external drivers that alter over time. The most significant drivers that can be identified for the next three to five years are:

- The continuing focus on the provision of services which centre on the needs and wishes of service users.
- The need to ensure that all services are delivered in the most effective way supported by appropriate performance management information.
- Best Value Reviews which could result in alternative delivery methods, with partnership arrangements or similar in-house teams.
- Developing the shared Services Agenda to promote effective partnership working
- There will be increased partnership working, secondments and transfers and further integrated health and social care services
- The increased emphasis on “customer first” and access to services outside traditional opening hours
- Government policy and legislation will increase the need for family friendly employment practices, which may lead to changes such as more flexible employment arrangements and home working. From the Council’s perspective this may assist in service delivery and reduce costs
- An increased emphasis on addressing equalities issues, including disability, age and gender, race and human rights.
- Implementation of the Single Status Agreement

Taken together the effects of these influences on the organisation should be:

- Corporate human resource planning which enables us to calculate the exact requirements of staff in the organisation. This in turn will allow us to find alternative solutions to issues such as redeployment, retirement and natural turnover which need to be explored
- Maximise employee’s performance and increase capacity
- Maximise customer involvement in service delivery
- Meeting the challenges of the Modernisation Agenda

OBJECTIVES

The broad objectives of the strategy are outlined below and focus on six key priority areas considered to be central to delivery which are to:-

- Meet current and future organisational needs
- Achieve a culture of continuous improvement in organisational, service and individual performance focussed on user involvement and improved outcomes for them.
- Develop collaborative methods of working and effective partnerships
- Achieve a diverse workforce which reflects the communities we serve across all occupational groups promoting equality, fairness and dignity in the treatment of all employees
- Achieve Best Value from investment in people management; including the efficient management of resources and skills recognising the contribution of all employees across the Council
- Create and sustain a competent, motivated and well-led workforce – recognising the particular importance of leadership
- Develop and implement employment packages that meet the needs of modernised services and a flexible workforce promoting the Council as an employer of choice

KEY PRIORITIES

Six key priorities flow from these objectives:

1. **Recruitment and Retention**
2. **Recognition and Reward**
3. **Developing Leadership Capacity**
4. **Developing the Skills and Capacity of the Workforce**
5. **Developing the Capacity of HR**
6. **Developing the Organisation**

PRIORITY 1 – RECRUITMENT AND RETENTION

Our key aims will be ensuring the Council recruits, develops and retains the employees it needs promoting the Council as a career option and employer of choice whilst supporting and promoting equality and diversity to

1.1

Build a diverse workforce by:

- Recognising the requirement for the workforce to reflect local communities and support the achievement of performance targets
- Recruiting the right people, in the right numbers with the right skills and the right motivation
- Meeting legal requirements and encouraging the use of equality impact assessments across working practices, selection and progression practices

1.2

Manage effective recruitment and progression by:

- Supporting the use of fair and transparent recruitment and promotion processes for all employee groups
- Promoting local audit procedures for recruitment and progression arrangements to ensure their effectiveness and to monitor their impact
- Supporting recruitment and retention initiatives for shortages in key skills
- Establishing the Council as a provider of a career development path that meets the aspirations of potential and existing employees.

1.3

Attract and retain talented people by:

- Encouraging recruitment and progression of talented individuals
- Building a safe and healthy working environment
- Encouraging the provision of a positive working environment which recognises the contribution of individuals and supports the aims set out in priority 6 'Developing the Organisation'

- Promoting the development of manager' skill sets to recognise and encourage talent

1.4

Deliver effective workforce planning by:

- Promoting robust and consistent workforce planning systems and procedures and the sharing of best practice
- Encouraging and supporting the development of workforce planning at national and local level
- Identification of future demographic and skills issues that will impact on the Council

PRIORITY 2 - RECOGNITION AND REWARD

Our key aims will be to have pay, reward and recognition structures that attract, retain, motivate and develop a skilled and flexible workforce whilst achieving value for money in service delivery to

2.1

Support pay and reward strategies which:

- Support a high performance, highly skilled and flexible workforce with the necessary motivation to deliver improved services within the resources available
- Establish a clear linkage between reward and change with clear focus on outcomes
- Respond to future pension and compensation proposals in support of the needs of the Council
- Ensure equal pay for work of equal value based on the principle of transparent and equitable pay arrangements
- Provide a terms and conditions framework to support service delivery which will maximise flexibility to meet service needs

2.2

Develop an effective employment package by:

- Developing and promoting elements within the employment package to support the Council being an employer of choice, for example, the psychological contract, work/life balance, personal development, health and wellbeing

PRIORITY 3 - DEVELOPING LEADERSHIP CAPACITY

Our key aims will be to develop leadership capacity amongst managers and elected members including attracting effective leaders into Argyll and Bute Council to:-

3.1

Attract and develop leaders at all levels by:

- Encouraging the adoption of an agreed framework of leadership skills and competencies for managers
- Support succession planning through “Growing Our Own” to identify and support staff with high potential for future leadership positions, for example:
 - (a) Talent management
 - (b) Secondment and other placement opportunities
 - (c) Leadership development programmes

3.2

Support and develop the leadership capacity of the Council’s senior managers and elected members by:

- Working with COSLA, the Improvement Service and other agencies to support and develop leadership capacity
- Ensuring that elected members have the knowledge and understanding to enable them to be effective in their role
- Sharing with partners learning opportunities for Managers and Elected Members
- Developing the capacity and quality of management teams

3.3

Other Managers/Professional?

**PRIORITY 4 - DEVELOPING THE SKILLS AND CAPACITY OF THE
WORKFORCE**

Our key aims will be to develop skills and capacity within the Council including back office support services, management and the frontline workforce to

4.1

Raise performance and skills across all Council services to meet customer needs by:

- Providing an effective framework for people development, supported through the Performance Development and Review (PDR) System
- Promoting effective performance management systems
- Ensuring that learning and development addresses organisational, service and individual skills gaps
- Recognising achievement of competence, for example through attainment of vocational or other appropriate qualifications, including academic qualifications
- Supporting flexible learning opportunities
- Promoting effective working with communities and other organisations
- Developing an inclusive and positive culture that values diversity and challenges unacceptable behaviours
- Ensuring that critical learning and development needs are prioritised
- Developing the professional capacity to deliver effective learning and development
- Developing key skills areas such as Financial Management and Human Resources

4.2

Build capacity to meet Service needs by:

- Promoting the utilisation of skills and capacity within the Council to meet the targets identified within the Councils Corporate and Service Plans

- Supporting effective change management
- Encouraging services to adopt appropriate quality management systems, such as Investors in People.

PRIORITY 5 - DEVELOPING THE HR CAPACITY OF THE COUNCIL

Our key aims will be to identify and build on the skills and expertise of the HR function in planning and delivering the Best Value agenda to

5.1

Strengthen the contribution of the HR profession to the Council by:

- Developing the contribution of HR to strategic decision-making
- Championing the professional contribution of HR to Services
- Demonstrating and promoting the added value of professional HR contributions to improved organisational performance
- Promoting innovative and cost effective solutions to the delivery of HR services
- Promoting skills and capacity to support achievement of organisational change

5.2

Strengthen people management practice by:

- Promoting best practice approaches/standards to people management and development of appropriate skills/standards
- Promoting the importance of developing people management skills in managers through professional HR support

5.3

Develop HR professionals by:

- Promoting links to Chartered Institute of Personnel and Development, Institution of Occupational Safety and Health and other professional organisations e.g. Improvement Service
- Promoting appropriate professional standards and qualifications for HR disciplines
- Supporting continuing professional development of HR skills and knowledge to meet the improvement objectives of the Council

PRIORITY 6 – DEVELOPING THE ORGANISATION

Our key aims will be to achieve excellence in people and performance management, partnerships and the efficient delivery of services to

6.1

Support the change in organisational culture and manage productivity and performance effectively by:

- Promoting effective performance management
- Supporting and sharing best practice in delivery against people management performance indicators, including attendance management
- Supporting improvements in organisational productivity and efficiency
- Developing new and innovative employment solutions to deliver services
- Identifying and implementing best practice in flexible working
- Identifying and working with partners including the community, voluntary and private sectors
- Supporting the development and requisite skills and capacity within the Council's workforce

6.2

Build and maintain effective employee relations by:

- Supporting effective engagement and communication strategies for all employees
- Promoting an effective dialogue between managers and employees as the basis of the employment relationship in the workplace
- Reviewing the effectiveness of employee relations procedures across all employee groups
- Ensuring that all employees are treated with respect and dignity and valued for their contribution in line with core values

6.3

Build and maintain effective employment relations by:

- Supporting the development of relationships at all levels with appropriate trade unions
- Supporting the development of effective local employment relations procedures
- Promoting employment relations on the basis of management's right to manage and a trade union's right to represent their membership
- Supporting the achievement of change through agreement
- Promoting a business focused approach to managing the consultation and negotiating process

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SCOTTISH EXECUTIVE

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12 March 2007

Community Planning Chairs

SPENDING REVIEW PRIORITIES 2007 – INPUT FROM COMMUNITY PLANNING PARTNERSHIPS

As you will be aware, the next Scottish Strategic Spending Review (SSR07) will take place in 2007 and the Executive aims to publish its spending plans in September 2007. It is clear that the 2007 UK Comprehensive Spending Review will take place in a tighter fiscal context and, as a result, the public sector will need to operate within much tougher financial constraints so we will need to look at ways of getting more out of existing resources and ensuring that we free up resources from lower priority areas. More information on the Spending Review is attached at Annex A.

At the second Scottish Government Forum at Airth Castle in December 2006, a group discussing Community Planning debated the challenges experienced by Partnerships in interpreting national priorities in a way that meets local needs. A brief overview of the workshop is attached at Annex B. The group discussed the need for improved communication with the Executive on policy issues – a feedback loop to highlight areas of potential development and unintended consequences from national policy.

At the Forum an action was agreed to invite Community Planning Partnerships to contribute to the Spending Review process in order to draw in the unique view that CPPs have of the way that strategic issues apply in their areas and the implications for resources. Current funding arrangements do not allow for CPPs to input directly to the Spending Review process for an allocation of resources but we can provide CPPs with the opportunity to influence how allocations are made.

The Scottish Executive would therefore like to carry out a short exercise to gather your views, based on experience over the last four years, as additional evidence for the Spending Review. This is **not** an invitation for bids to meet any locally identified spending pressures. Procedures are separately in place to capture that sort of information (some of these are explained in Annex A). Rather, the exercise is designed to give CPPs the opportunity to input their local perspective to the Spending Review process. We would like to offer each CPP the opportunity to make a short submission, outlining:

- the high level priority outcomes for your CPP area that you would like to see reflected in Spending Review decisions, highlighting in particular where there is evidence that these differ from current national priorities;
- evidence of how Community Planning frameworks and processes can contribute to an outcome based approach; and
- evidence of how Community Planning can maximise the use of current resources to achieve improved outcomes.

We are happy to accept information in any format but have developed a short template (below) that you may choose to use in structuring your contribution. We hope you will welcome this opportunity and that it will provide a starting point for a dialogue with CPPs on policy issues. We recognise that this will inevitably cause additional work at a busy time but hope that it will be possible for partners to draw together existing information rather than undertaking significant new work. Given the timing of Scottish Parliament elections the timetable for the Spending Review will be very tight. In order for the information to feed in to the advice to present to new Ministers, we would **welcome a response by 27 April**. Submissions will be used both to produce a summary, giving Ministers and others an overview of key messages from CPPs, and to inform advice to Ministers on individual policy issues.

If you would like to discuss the process or have any questions, please contact Dorothy Ogle in the Community Planning Team on 0131 244 4958.

DR ANDREW GOUDIE

This letter has been copied to:

Chief Executives of Local Authorities
Chief Executives of NHS Boards
Chief Executives of Scottish Enterprise and Highlands and Islands Enterprise
Chief Executives of Local Enterprise Companies
Chief Constables
Chief Officers of Fire and Rescue Services
Chief Officers of Regional Transport Partnerships
Community Planning Partnership Coordinators
Scottish Executive Heads of Department
Chief Executive, COSLA
Head of Finance, COSLA

COMMUNITY PLANNING PARTNERSHIPS – INFORMING THE STRATEGIC SPENDING REVIEW

1) What are the current high level priorities and/or outcomes for your CPP area that you would like to see reflected in Spending Review decisions?

2) Where do these outcomes differ from current national priorities and/or outcomes and what are the consequences of this?

3) How does your CPP contribute to an outcomes based approach? Please provide at least one example:

4) How does your CPP maximise the use of current resources to achieve shared outcomes? Please provide at least one example:

5) Other key points relating to Community Planning Partnerships in a Spending Review context that you would like to raise:

Please send your submission by 27 April to:

Dorothy Ogle
Scottish Executive Community Planning Team
3H South, Victoria Quay
Edinburgh
EH6 6QQ
Email: Dorothy.ogle@scotland.gsi.gov.uk
Tel: 0131 244 4958

ANNEX A

SCOTTISH STRATEGIC SPENDING REVIEW 2007

Background

- The next Scottish Strategic Spending Review will take place in 2007. UK Comprehensive Spending Review will take place to the same timescale.
- The Chancellor is expected to announce the outcome of the UK review in summer 2007. This will determine the size of the Scottish block grant budget for 2008-09, 2009-10 and 2010-11.
- The Executive aims to publish its spending plans in September 2007. Spending plans for the period up to 2007-08 have already been published and will not be re-opened, although the Executive has reviewed the funding position for local government for 2007-08.

Opportunity

- The Chancellor's decision to delay the 2006 UK Spending Review by one year gave the Executive an opportunity to revisit its vision and long-term objectives for Scotland; and to ensure that SSR07 can focus on tackling current imperatives as well as positioning Scotland for future challenges and opportunities.
- This extra year creates a unique opportunity for Ministers, Executive Departments and you our key partners in delivery to fundamentally consider where current trends might be heading, how best to respond to the long-term opportunities and challenges, and to think about different ways of achieving our chosen outcomes.
- The timing of SSR07, coming immediately after the election next May also offers a unique opportunity to align three-year spending allocations with Ministers' priorities for the entire Parliamentary term to 2011
- However, this timing also means that the priorities of the incoming administration will not be confirmed until late May/early June. This will leave a relatively short time to finalise allocations and publish budget plans in September

Engagement with partners

- Because of the tight timescale, Departments will shortly engage with their partner agencies and sponsored bodies in advance so that Departments have all the information necessary to enable a smooth process.
- In the meantime, and until the May elections, Departments and public service partners should continue to plan on the basis of the priorities of the current Scottish Executive. This should be without prejudice to any changes in priorities and policies post-election, when budgets may be adjusted to reflect the priorities of the incoming administration.

The financial context

- Budgets are currently at record levels following large increases in public expenditure in recent years. These increases were exceptional and SSR07 will be different.
- It is already clear that the 2007 UK Comprehensive Spending Review will take place in a tighter fiscal context and, as a result, the public sector will need to operate within much

tougher financial constraints. Therefore, public sector agencies should prepare their budgets to deliver outcomes within existing levels of funding.

- Local authorities and public bodies will need to consider carefully any investment decisions that have additional financial implications beyond 2007-08, consulting the relevant Executive department as appropriate.
- To the extent that arrangements are not already in hand, public sector partners should take the opportunity over the coming months to alert the Executive to funding issues that will have an impact on the next Spending Review period, i.e. up to March 2011. In the case of Local Government, separate arrangements are in place whereby COSLA will co-ordinate a single submission to the Executive for SSR07 and all funding issues impacting on local authorities should be directed through COSLA.
- Their presumption should be that any new investment should be made within existing levels of funding and that increases in one area of spending will require reductions in another.
- All spending will need to be prioritised. Planning will need to look at ways of getting more out of existing resources and ensuring that we free up resources from lower priority areas.
- Therefore a key principle for the spending review will be the importance of focussing hard on efficiencies and potential areas for headroom. This is being taken forward through those Strategic Platform work streams that will help identify headroom: the Budget Review and Efficient Government.

Preparation for Strategic Spending Review 2007 (SSR07)

- As outlined recently by the First Minister, our preparations for the next Spending Review are giving greater focus than ever before to long-term outcomes for Scotland.
- In particular, the Executive's Futures project has provided useful data around the impact of globalisation, technology, and changing demographics, as well as the importance of learning. Preparations for the Strategic Spending Review are also being informed by evidence from the Efficient Government initiative, options from the external Budget Review, and the views and ideas brought forward in our dialogue on Transforming Public Services.
- The other key principle of the Strategic Spending Review is therefore to develop further thinking on longer-term outcomes, and particularly the ideas around Futures; to assess evidence of effectiveness; and to use this to inform choices and consider delivery approaches, including strengthening the connections between Departments in key areas.

Conclusion

- SSR07 will have to be completed to a demanding timescale, but provides us with a unique opportunity to focus our thinking and position ourselves to achieve a long term vision for Scotland.
- This preparatory work will provide a sound framework for making decisions about government spend, based on the strategic priorities for Scotland.
 - It will ensure that allocation choices are informed by sound planning and evidence; and
 - It will enable the Executive to look at, and plan for, future challenges to reach a financial settlement that is focused on achieving the best possible long-term result for Scotland and its people – by identifying further efficiencies and headroom, and focussing on clear strategic outcomes.

Scottish Government Forum – Airth Castle – Community Planning Workshop

The following main areas emerged in discussion:

- Need for clear national priorities
- Need for clarity on the discretion for partners to agree focused local priorities
- Changes in political behaviour to ensure the longer-term, significant issues (e.g. obesity, addictions) are addressed
- Changes in funding mechanisms to support joined up community planning and longer-term priorities
- Greater citizen focus
- Need to improve local mechanisms
- Need to focus on impact (not just process) and the use of outcome measures to support that.

Areas for further work:

Particular areas for further discussion and investigation:

- CPPs should be invited to input to the Spending Review process to give focus to their work and to influence the development of national priorities
- A group of chief executives/leaders with an interest in Community Planning should report back to Ministers and/or special advisers on this workshop discussion rather than just using written feedback.
- CPPs to hold regional events – given the opportunity of the Audit Scotland initial report and this Government Forum discussion – to review progress and support CPPs which are finding it difficult to make progress.
- Support needs to be made available to CPPs to strengthen relationships and create mature partnerships.

Workshop Participants:

David Strang, Chief Constable, Dumfries and Galloway

Willie Rae, Chief Constable, Strathclyde Police

Malcolm Burr, Chief Executive, Comhairle nan Eilean Siar

Phillip Jones, Chief Executive, Dumfries and Galloway

Sandy Cumming, Chief Executive, Highlands & Islands Enterprise

Lorraine McMillan, Chief Executive, Scottish Enterprise Renfrewshire

Tom Divers, Chief Executive, NHS Greater Glasgow & Clyde

Wai-Yin Hatton, Chief Executive, NHS Ayrshire & Arran

Brian Murray, Chief Fire Officer, Highlands & Islands Fire Board

Malcolm Dickson, Assistant Inspector of Constabulary, Scottish Executive

Ian Jardine, Chief Executive, Scottish Natural Heritage

Duncan McNiven, Registrar General, Registers for Scotland

Colin Maclean, Head of Children, Young People and Social Care, Scottish Executive

Andrew Goudie, Head of Finance and Central Services Department, Scottish Executive

**COMMUNITY PLANNING PARTNERSHIPS
INFORMING THE STRATEGIC SPENDING REVIEW**

argyll and bute

communityplanningpartnership



1) What are the current high level priorities and/or outcomes for your CPP area that you would like to see reflected in Spending Review decisions?

Investment in Roads Network – spending to reflect the high maintenance costs of supporting network of rural roads. Particularly important where economic development relies on good road network.

Investment in power grid to capitalise on renewables – Development of renewables is restricted by current grid capacity. Allowing areas in Argyll and Bute to be designated in the interim as Regional Power Zones would encourage commercial investment in renewables. Long term investment in additional grid capacity is needed to release the demand that is there.

Locate shared service providers in Argyll and Bute – Further relocation of jobs capitalising on the Broadband Pathfinder.

Investment in affordable housing – Retention of young people in remote and island communities by ensuring availability of housing and jobs

Tackle rural deprivation – commitment to better identify deprivation in sparsely populated areas, ensuring appropriate service provision and reducing outward migration.

2) Where do these outcomes differ from current national priorities and/or outcomes and what are the consequences of this?

Although the outcomes are not radically different from current national priorities we feel the unique features of Argyll and Bute require that the balance should be different.

Level of investment in roads needs to reflect the nature of the road network in Argyll and Bute and the reluctance to invest where communication is fragile. Additional investment in roads meets local and national requirements to improve access to services and attractiveness for business investment. Both of which will go some way to tackling deprivation where additional investment is required to identify and support excluded people in remote and rural areas.

Likewise the investment in grid development is specific to an area where there is such potential to develop renewables. Additional investment in the grid will enable the Scottish Executive to meet its renewables targets while having a significant impact on the local economy

Investing in jobs and housing for young people, enabling young people to stay, live and work in rural areas requires a further specific investment to

maintain population. Identifying remote, rural and sparsely dispersed deprivation requires additional investment to ensure adequate investment in service provision. Additional investment in housing will have a huge impact on the population, especially the young

3) How does your CPP contribute to an outcomes based approach? Please provide at least one example:

Ensuring stakeholders are kept informed of the effectiveness, impact and benefit of shared service development in Argyll and Bute is a key priority for the Argyll and Bute CPP. The development of Progressive Care Centres in Mull, Iona and Jura where partners have come together to address some of the service delivery issues around the growing elderly populations on the islands is one example. The Progressive Care Centres bring together the Local Authority, NHS Highland, Housing Associations and Communities Scotland. Outcomes were clearly identified and stakeholders were involved in the process from the outset. A community development outcomes based approach ensured that all partners and stakeholders were fully engaged throughout all stages of the project's development.

Another example of the Argyll and Bute CPP's outcomes based approach is the Mid Argyll Integrated Care Centre in Lochgilphead, an NHS Highland and Argyll and Bute Council partnership project. Primary care, community health and community services sharing a purpose built facility. The community was extensively consulted and involved in all stages the Centre's development. Having clear targets, ways of measuring progress, clear mechanisms for the collation, monitoring and analysis of progress and the ability to demonstrate that inputs and outputs lead to clear outcomes was central to the development process for this facility.

4) How does your CPP maximise the use of current resources to achieve shared outcomes? Please provide at least one example:

The CPP has targeted specific rural areas where service provision has been problematic. The development of an online referrals system will allow extensive access to information and advice while advice network developments and funding for an outreach provision enabled older people to access information and services with support. Issues around rural transport and access to services were addressed through the allocation of funding to support a rural transport initiative in Cowal. Interloch transport provides a service for older people in rural Cowal enabling them to access services from hospital appointments to getting to the shops. The Joint Health Improvement Plan is a core feature of the Community Planning Partnership where support is given through partnership working and resources are targeted to address health inequalities.

The Argyll and Bute CPP is currently setting up a Public Sector Property Group to maximise partner's capital resources.

5) Other key points relating to Community Planning Partnerships in a Spending Review context that you would like to raise:

Issues of supersparsity and the costs of delivering services in remote, rural and island communities require creative innovative solutions. Island and some remote mainland communities could be better connected through development of fast ferry services and inter-island links which would ensure current levels of population while encouraging further settlement and investment. Argyll and Bute has a particular disadvantage as we have 26 inhabited island and a thinly spread remote population where people have more difficult travel arrangements to access key services. This is in contrast with other rural authorities such as Highland and the Western Isles where islands are better connected and most of the population are within easier access to service centres.

Investment in the development phase of all the examples listed would be beneficial and support development of new service delivery mechanisms that would benefit the public sector across Scotland. It is more difficult for rural partners to raise the necessary finance because it is harder to realise the necessary fund from current assets.

For more information on this or any other CPP related matter please contact:

Eileen Wilson

Community Planning Manager

01546 604593

Eileen.wilson@argyll-bute.gov.uk

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**Report on SCVO / Voluntary Sector Discussion Day
19th February 2007, Lochgilphead**

The purpose of the day was to strengthen the relationships between the CPP and the voluntary sector in Argyll and Bute.

There exists a network of Voluntary Sector organisations that represent the 'interests' of the voluntary sector on the CPP. They are:

- Argyll CVS
- Argyll and Bute Volunteer Centre
- Bute Community Links
- Islay and Jura CVS
- MICT

Representatives from these organisations along with me and Andrew Campbell (CPP Chair) met to discuss whether the current arrangements were fit for purpose and recommend improvements to ensure better communication and representation. The process was facilitated by Margaret Wilson of SCVO.

When discussing the current situation the following issues were raised:

- No standard setup for whole of A&B
- No formal setup for feedback either among federation members or to wider sector
- No formal prior arrangements to feed issues to rep either from federation or sector
- Meeting of whole partnership did not lend itself to feedback because it was a round of reports
- Regeneration areas had more support, but tiny areas
- No formal link among the different structures e.g. district groups, Cowal Peninsula + Bute group, citizen panel etc.
- Islands are different because of geography, often have closer and more informal links with local groups, and informal networking methods
- Mainland area difficult due to size and transport issues.
- Mismatch of perceptions re how well services are delivered in A&B, and how well people are engaged
- Mismatch of perceptions re current communication systems e.g. minutes on website, email list that is not working for everyone
- Agreement that the sector needs and deserves to be supported to engage
- Recognition of the high level of activity among voluntary organisations, without whom the community would be the poorer
- Mapping the sector work still to be completed

After lengthy discussion the following commitments were agreed by the group:

- The ten standards for community engagement will be re-circulated to all 26 CP partners, plus link to website documents. A training day may be needed to refresh people's awareness and knowledge. Performance against these standards can be audited – how to do this

may need more thought and other agencies may be able to help with this.

- Awareness of Community Planning will be raised within communities using websites, publicising the 10 standards for Com Eng, printed material about the new plan etc. It was recognised that different methods can be used and still people will disclaim knowledge of things, but CPP can only do its best and keep working. Good idea to use success to advertise idea of getting involved.
- Reps from the voluntary sector – CVS and others – should now use feedback form sent into a central point to be used to inform the sector – see section on Federation
- All agreed that the goal should be increased engagement at local level.
- All agreed that all partners need to improve follow up when issues have been raised and taken forward. E.g. when issues are brought to the new style CPP meetings, there must be an agreed way of reporting on how the issues has been resolved/progressed without meetings turning into old style reporting sessions.
- The community portal can be developed to have a Community Planning page for information, and a BLOG to allow people to post their views and responses to CP issues.
- Explore ways of exerting influence on national agencies, e.g. Scottish Enterprise, Communities Scotland, Scottish Executive, Scottish Parliament etc.
- Local newspapers can be useful conduits of information about current issues and events.
- The voluntary sector should put measures in place to engage with elected Councillors after the May 07 election.
- CPP will become more focussed, making decisions on what gets done
- Contact email addresses should be widely circulated so that group have easy access
- AGMs can be useful events to raise awareness of what CPP is doing, and how groups can engage.

The Network has been invited to contribute to the Biennial Conference by presenting a picture of the voluntary sector in Argyll and Bute. This has been agreed in principle by the majority of the group and it is hoped that the presentation will give them the opportunity to better inform CP partners of the work and value of the voluntary sector.

Eileen Wilson
Community Planning Manager

Argyll and Bute Community Planning Partnership

Health and Well Being Theme Group (HWTG) Update

There has been no meeting since the last CPP Management Committee. The next meeting is scheduled for 27 March 2007 (past the deadline for papers for the Management Committee). The agenda for that meeting will focus on

- the JHIP audit
- updates of the local action plans for the JHIP for 07/08
- the review of the HWTG

Since the last HWTG meeting the CHP has confirmed budgets for 07/08 and has agreed funding of £24,000 per year for Islay Healthy Living Centre for each of the five years of the project's life (subject to an award from the Big Lottery Fund). This allows the Health Improvement Fund to continue to be used for small schemes in the localities in Argyll and Bute that target priorities in the JHIP.

Elaine C Garman
Chair, Health and Well Being Theme Group

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Community Planning Management Committee 18th April 2007 STRATEGIC HOUSING & COMMUNITIES FORUM - Update

- **Continuing Participation** - The meeting of 16th March 2007 in the Council Chambers, Kilmory was very well attended, with 22 individual members representing over 15 separate services and organisations. The updated remit of the group was agreed.
- A very ambitious **Agenda** indicated the range of interests/activities and the level of commitment to strategic planning in general of all participants. The following standing items were covered in some detail:
 - **Draft Community Plan** (Greater input to the editorial group, particularly from housing, was requested)
 - **Scottish Water Development Programme** (highlighting 32 projects within A&B and the “Gigha Thirsty Cow” Issue)
 - **Planning Issues** (Affordable Housing Policy, Public Planning Inquiry)
 - **Local Housing Strategy** (Local and National Housing Needs Assessments – the Bramley Report)
 - **Communities Scotland’s Investment Programme** (Latest 5 Year Projections. Currently, achieved 70% spend on this year’s funding and 60% of PSHG. Level of investment continues to be very healthy)
 - **Community Regeneration** (Annual Report. Conference in Dunoon, 28/29th March 2007)
 - **Supporting People Strategy** (Service reviews on schedule for completion by end of march 2007),
 - **National & Local Research** (including Communities Scotland’s Sustainable Development Policy and Targeting of Homestake in A&B. Re equalities - progress with Gypsies/Travellers Study noted. H&L Study progressing and successful stakeholders workshops welcomed)
- **Additional business/presentations –**
- **Strathclyde Fire & Rescue** services - informative Home Safety presentation on critical value of “sprinkler” systems. SFR expressed a keen desire to pursue partnership working on this issue.
- **Homelessness Services** - Naomi Breeze performed powerful and thought-provoking one-woman drama “H is 4”, commissioned by the Council’s Community Services. To be performed to schools and other groups as part of the extensive range of educational, awareness-raising, and preventative measures being undertaken to counter the increasingly critical problem of homelessness within A&B. Very well-received and further interest generated.
- **Council Tax on 2nd/Holiday Homes** – Forum will be consulted on use of this new revenue (£1.6m per annum for 1st 2 years + CS match funding)
- **Proposal** (on behalf of RSLs and Council’s Community Regeneration service) **to review the applicability of the SIMD** in the rural context of Argyll and Bute, and conduct research into improving rural deprivation indicators was approved in principle by the Forum and is therefore **recommended to CPP Management Group for further action.**

Malcolm Macfadyen, Head of Community Regeneration
Argyll & Bute Council
23/03/07

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Initiative at the Edge Base Report

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| Area | Isle of Jura |
|------|--------------|

Contacts - Please list all relevant contacts (Ensure people listed are actual people who will be able to deal with Initiative business)

| Local Development Officer | | Community Group | | Agency | |
|---------------------------|----------------------------------------------------------------------------------------|----------------------------------------------------------------------|---------|--------|---------|
| Name | Address | Name | Address | Name | Address |
| Deborah Bryce | Jura Service Point School House Craighouse Isle of Jura PA60 7XG | Dick Mayes (Chairman) | | | |
| E-mail | Deborah.bryce@argyll-bute.gov.uk | Lealt Isle of Jura | | E-mail | |
| Tel | 01496 820161 | dick@lealt.waitrose.com | | Tel | |
| Fax | 01496 820162 | | | Fax | |
| Mobile | | | | Mobile | |

Please use the space below to indicate any past, current and future projects for your area/s. Outlining the status and progress of the specific project

| Action | Target | Indicator | Progress |
|-----------------|-----------------------------------------------------------------------------|-----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Passenger Ferry | Put in place a summer only passenger ferry from Craighouse, Jura to Crinan. | On-going | 2 potential bids received one other operator on board still to offer a bid. Three potential funders to be approached. A&BC secured £10,000 toward revenue. AIE working on |

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| <p>Parking Area next to Village Hall, Craighouse.</p> | <p>To complete a parking area for approx twenty cars</p> | <p>On-going</p> | <p>infrastructure at Craighouse – Pontoon project in motion (slow). Infrastructure at Crinan to be confirmed by Blair, possibility of using British Waterways Slip. Both we and Robin Currie are in contact with our local MSP, George Lyon. Robin will have further discussions with him and Tavish Scott, the Transport Minister in the hope of turning their support into funding so that we can guarantee a ferry this summer.</p> |
| <p>Roads and Passing Places</p> | <p>To upgrade roads and passing places</p> | <p>Work underway</p> | <p>Private engineer carried out a topographical survey of the area end of January. Drawings completed Feb 7th, to be sent out to tender for costs. Ardfin Estate agreed to the hand over of land. Land registry layout plans to be sent to Solicitor to draw up deeds/ transfer of land (March). Planning permission for the car park will be submitted together with that for the Antlers. We are hoping that the Big Lottery will fund 50% of the costs and are looking for contributions from other organisations at present total costs is in the region of £60-70k. ABC agreed to the upgrading of 20 passing places by a local contractor. Survey complete. Work underway, 11 passing places complete so far.</p> |
| <p>Beach Clean</p> | <p>Up keep of our shorelines and beaches throughout from Feolin to Ardfarnal.</p> | <p>On-going</p> | <p>Next clean scheduled for April 2007 as part of the National Spring Clean 2007.</p> |
| <p>Crofting Land</p> | <p>Bring more families to Jura.</p> | | <p>Looking at the possibility of creating new crofts. The new Crofting Bill will be enacted in two phases. The first, in June of this year, will introduce the ability to create new crofts and allow the Commission to deal with neglected croft land. The second phase will be introduced in January 2008 and includes covering the regulatory work of the Commission.</p> |
| <p>BT Internet</p> | <p>Upgrade exchange on island to help self employment</p> | | <p>Desmond Linton contacted again on 23rd February. He replied aware of our urgent request regarding upgrading of existing supply and further radius. He is looking into this.</p> |
| <p>Regeneration Plan</p> | <p>An umbrella venture</p> | <p>On-going</p> | <p>Document and illustration of seven projects</p> |

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| | <p>incorporating seven projects within Craighouse area</p> | <p>happening and proposed for the Craighouse area collectively known as the 'Regeneration Plan' all assisted by various community groups, these are; <i>Jura Development Trust</i> - Antlers tea-room & interpretation centre, Pontoons & moorings and Bio-fuel. <i>IatE</i> - Car park & recreational are and Direct mainland Passenger ferry service. <i>Village Hall Committee</i> - Village Hall refurbishment <i>Jura Community Business</i> - Workshops. Full funding application to be submitted to The Big Lottery Fund by Jan. OPF has been approved for Antlers and Car Park.</p> |
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Please indicate any projects past, present and future and outline amount, if any, of funding approved and the amount of funding spent

| Project Title | Funding Approved | Funding Spent |
|--------------------|------------------|---------------|
| Beach Clean April | £750.00 | £750.00 |
| Beach Clean August | £225.00 | |
| Development Plan | £10,000 - | £198.16* |
| “ | £ | £ |

Please list below any pending media coverage or recent media coverage providing a details of who provided the media coverage – if possible

| Media Coverage | Details of media coverage | Contact details |
|----------------|--------------------------------------------------|------------------------------------------------------------|
| Jura Jottings | 101 island recipients 175 mainland recipients | We continue to report our progress in our local newspaper. |
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List any local links that you would want to see on the Initiative at the edge website:

Any other information

£750 raised from April Beach Clean. £300 awarded to Playground Association, £300 to School Board for trips and £150 to Jura Badminton Club.

£198.16 spent for the investigation carried out on the land ownership of the foreshore.

£225 raised from August Beach Clean. £200 to be used to produce large display boards for exhibitions in hall. £25 remains as kitty for next clean – food and drink.

Date Sent: 26 March 2007

Date Returned:

Date Logged: